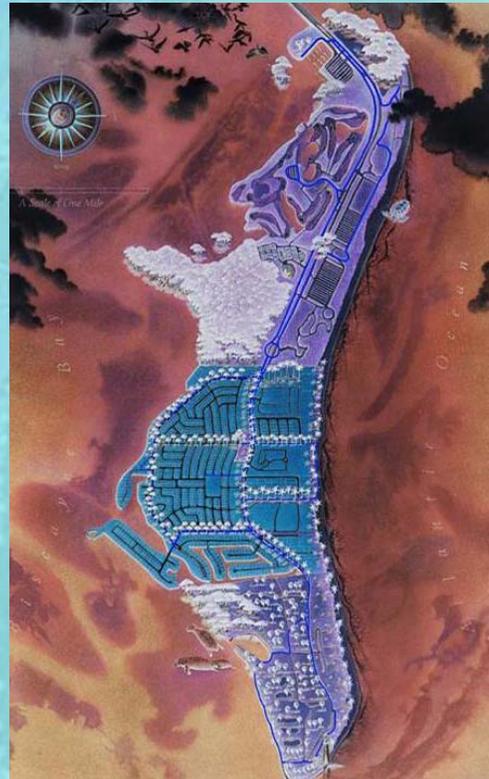


Summary of Community Forum Two Input

Village of Key Biscayne 2020 Vision Plan



Submitted to:

Key Biscayne Vision Plan/EAR Steering Committee

Submitted by:

Wallace Roberts & Todd, LLC

November 21, 2005



SUMMARY OF COMMUNITY FORUM TWO INPUT

Introduction

On November 2, 2005, 141 residents of the Village of Key Biscayne gathered to review and endorse the “2020 Vision Statement” developed on the basis of their input at the Community Forum Series 1 (June 2005), and to prioritize projects geared toward implementing that Vision. Following presentations describing the process to date and potential land use opportunities, Wallace Roberts & Todd (WRT) facilitated an exercise designed to determine which action items Village residents believe to be of both the highest priority and the most immediately attainable. The methodology and results of this exercise are described below.



Methodology

Meeting attendees were divided into 11 small groups of approximately 12 persons for the prioritization exercise. Led by a facilitator, participants were given 15 minutes to individually evaluate a list of projects identified in the first series of community meetings as potential means by which to achieve the vision. The items were divided into three major categories: Community Character and Quality of Life; Sustainable Community Structure; and Governance and further subdivided into 16 secondary categories (See Attachment 1).



Participants rated projects by two criteria: priority and timeframe. Priority, which refers to the relative value of a particular activity in furthering the vision of Key Biscayne, could be rated 1 for “Critical”; 2 for “Very important”; or 3 for “Desirable but not essential.” Timeframe, which refers to the perceived immediacy and efficiency with which the item could be implemented, could be ranked 1 for “Immediate: up to one year (existing resources available, no additional planning or consensus required)”; 2 for “Mid Range: 1-3 years (may require some additional resources, planning or consensus)”; or 3 for “Long Term: 3+ years (requires substantial additional resources, planning or consensus)”.





Upon completing the first portion of the exercise, facilitators led a group discussion on the individual opinions, and recorded and tabulated the group consensus. At the conclusion of the community meeting, WRT gathered both individual and group ranking sheets from each table in order to evaluate the results.

During initial review of the data, it became clear that there were widespread differences in the methods used by each group to prioritize the project, likely due to the following factors:

- Confusion over which project categories to rank—participants were supposed to rank the subcategories and any bullets within those subcategories, but some ranked only the major headings instead—led to blanks where responses were anticipated. In cases where individual sheets at a table were properly completed, but the group sheet lacked information, an attempt was made to extract subcategory results based on the individual responses.
- Some individuals and groups chose to create a new ranking category to indicate projects they opposed. While votes for this category are duly noted, they are not counted separately in the tabulation since the category was not universally used by all participants. Those projects that received opposing votes may have dropped in ranking in the respective rating category.

To circumvent the distortions that these differences might create, WRT converted the raw data into percentages for purposes of comparison, as shown in Attachment 2. So that evaluators could identify any major deviations between a particular table and the cumulative results, percentage conversions were done in two steps: first, by table, and then based on the sum of raw votes for all tables.

Each action item was then categorized, based on the cumulative percentage of votes it received in Levels 1 and 2 of the “Priority” section.¹

- Category 1:** percent of votes for Level 1 ≥ 70 .
- Category 2:** percent of votes for Level 1 not ≥ 70 but sum of Levels 1 and 2 ≥ 70 percent.
- Category 3:** sum of Levels 1 and 2 < 70 percent, but ≥ 50 percent.
- Category 4:** sum of Levels 1 and 2 < 50 percent, but ≥ 30 percent.
- Category 5:** sum of Levels 1 and 2 < 30 percent.

The same methodology was used to categorize the timeframe for each project.

¹ In cases where the evaluated percentage fell within five points from the border between two categories, it was noted to account for the margin of error for the given sample size.

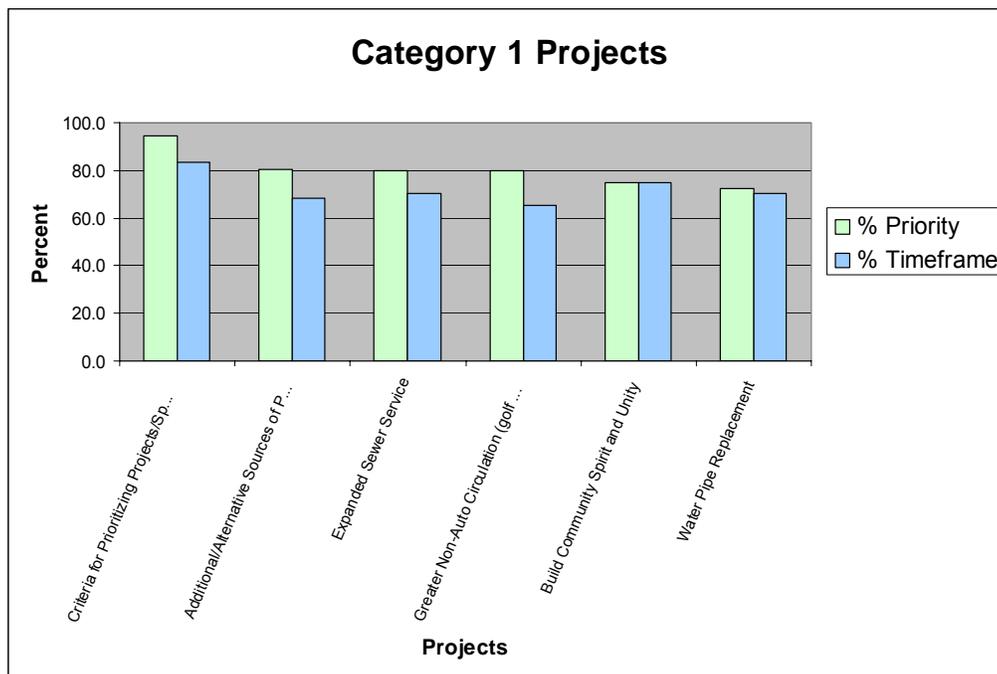




Results and Recommendations

The results of the exercise reveals six projects widely perceived by community members to be of the highest priority and achievable in the most expedient timeframe (Category 1). In nearly all cases, these projects correlated with Key Biscayne weaknesses and threats identified in the SWOT exercises conducted in first series of Community Forums. In order of ranking, these initiatives are:

1. Establish criteria for prioritizing projects/spending.
2. Additional/alternative sources of project funding
3. Expanded sewer service.
4. Greater non-auto circulation (golf carts, bikes).
5. Building community spirit and unity.
6. Water pipe replacement.



From the results, it is evident that residents place tremendous value on maintaining and improving the fiscal health, accountability, and efficiency of the Village government. Nearly 95 percent of the participants indicated that prioritizing projects and spending was of critical importance to them. This may have been influenced by the timing of the exercise, which followed a presentation describing an array of capital projects, many of which were time and money intensive.

It must be noted that one of the initiatives receiving a high ranking, building community spirit and unity, will require some creative thinking as to the means for implementation..

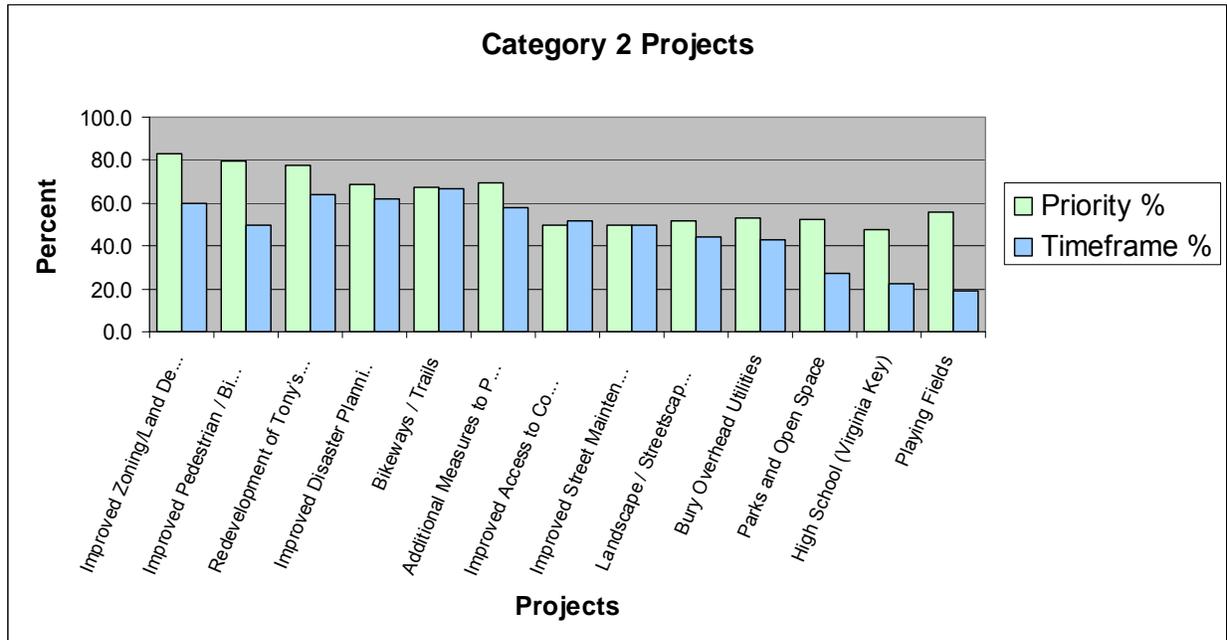




Lastly, some of the projects in this category are already underway—e.g., expand sewer system—thereby making their expedient implementation very feasible.

In addition to the projects mentioned above, a secondary tier (Category 2) of important projects was identified by the exercise:

1. Improved zoning and land development regulations and processes.
2. Improved pedestrian and bicycle linkages.
3. Redevelopment of Tony’s Citgo property.
4. Improved disaster planning (hurricane protection, homeland security).
5. Bikeways/trails.
6. Additional measures to protect natural features.
7. Improved access to commercial areas from Fernwood.
8. Improved street maintenance.
9. Landscape/streetscape enhancements.
10. Bury overhead utilities.
11. Parks and open space.
12. High school (Virginia Key).
13. Playing fields.





Of note is the Bikeways/Trails project. While it does not directly tie to any of the Category 2 projects, it should be considered within the general context of parks and open space, including more specifically playing fields, Calusa Park enhancements, and small neighborhood parks.

WRT recommends to the Vision Plan Committee consideration of the projects ranked in Categories 1 and 2 for further analysis and inclusion as short- and mid-range initiatives in the Vision Plan.

In addition, the Committee should review the projects that received the least support, particularly because input received at the first community forum series indicated that some of these were widely, and often urgently, desired by residents. In general, expanding educational opportunities and enhancing cultural resources are perceived to be long-term endeavors of less importance. The following lists the five projects perceived to be the least critical; in parentheses is the percentage of the vote for which that project received a Priority rating of “3”, i.e. “Desirable but not essential”:

1. Art and Cultural Center (62.2 percent);
2. Local History Museum (58.1 percent);
3. Senior Day Care/Assisted Living Facility(s) (51.9 percent);
4. Lifelong Learning (40.9 percent); and
5. Small Neighborhood Parks (40.8 percent).

The high percentage of “3” votes under Priority for the above projects is generally corroborated by high percentages of “3” votes under Timeline for the same projects. The following list is of the five perceived to be the least immediate; in parentheses is the percentage of the vote for which that project received a Timeline rating of “3”, i.e. or “Long Term: 3+ years (requires substantial additional resources, planning or consensus)”:

1. Art and Cultural Center (76.9 percent)²
2. Early Childhood Programs (73.1 percent);
3. Lifelong Learning (72.0 percent); and
4. Senior Day Care/Assisted Living Facility(s) (67.7percent); and
5. Local History Museum (52.0 percent).

Some projects were considered to be of critical importance, but expected to be mid-range endeavors. These may not require immediate action, but should be considered when devising the plan for short-term improvements.

	Priority %	Timeframe %
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² The Art and Cultural Center received the least support of any of the projects.





PROJECT INITIATIVES	1	2	3	1	2	3
• Improved Pedestrian / Bicycle Linkages	79.3	15.5	5.2	50.0	25.0	25.0
• Improved Infrastructure	80.0	20.0	0.0	36.4	54.5	9.1
• Improved Zoning/Land Development Regulations and Processes	82.7	11.5	5.8	60.0	34.3	5.7

Some individuals chose to include additional suggestions for projects on their score sheet. Their comments are indicated by italics:

- Protect the natural features by paying particular attention to *beach erosion*
- *Enforce* land development regulations and processes
- Improve beach access by building a *boardwalk*.
- Create room for playing fields by *building islands in the bay*.
- As an alternative to burying overhead utilities, *use fiber optics*.





Attachment 1

**Key Biscayne Vision Plan -- Community Forum #2
Small Group Discussion: November 2, 2005**

PROJECT INITIATIVES	PRIORITY RANKINGS	
	Timeframe (a)	Importance (b)
Community Character and Quality of Life		
• Landscape / Streetscape Enhancements		
• Additional Measures to Protect Natural Features		
• Senior Day Care/Assisted Living Facility(s)		
• Parks and Open Space		
o Small Neighborhood Parks		
o Calusa Park Enhancements		
o Playing Fields		
o Bikeways / Trails		
o Bay and Ocean Access		
• Expanded Education Opportunities		
o Early Childhood Programs		
o Lifelong Learning		
o High School (Virginia Key)		
• Cultural Resources		
o Art and Cultural Center		
o Theater		
o Local History Museum		
• Build Community Spirit and Unity		
Sustainable Community Structure		
• Redevelopment of Commercial Areas		
• Redevelopment of Tony's Citgo Property		
• Improved Pedestrian / Bicycle Linkages		
•		
• Improved Infrastructure		
o Expanded Sewer Service		
o Water Pipe Replacement		
o Bury Overhead Utilities		
• Improved Traffic Circulation		
o Greater Non-Auto Circulation (golf carts, bikes)		
o Expanded Transit (on and off-island)		
o Improved / Expanded Traffic Calming		
o Improved Access to Commercial Areas from Fernwood		
o Improved Street Maintenance		
Governance		
• Criteria for Prioritizing Projects/Spending		
• Additional/Alternative Sources of Project Funding		
• Improved Zoning/Land Development Regulations and Processes		
• Improved Disaster Planning (Hurricane Evacuation, Protection, Homeland Security)		





Attachment 2*

PROJECT INITIATIVES	RANKINGS					
	Priority %			Timeframe %		
	1	2	3	1	2	3
Community Character and Quality of Life						
• Landscape / Streetscape Enhancements	51.7	40.0	8.3	44.4	44.4	11.1
• Additional Measures to Protect Natural Features	69.4	24.2	6.5	57.6	30.3	12.1
• Senior Day Care/Assisted Living Facility(s)	20.4	27.8	51.9	16.1	16.1	67.7
• Parks and Open Space	52.2	17.4	30.4	27.3	54.5	18.2
○ Small Neighborhood Parks	36.7	22.4	40.8	15.4	19.2	65.4
○ Calusa Park Enhancements	40.4	25.5	34.0	28.6	17.9	53.6
○ Playing Fields	55.6	35.6	8.9	19.2	61.5	19.2
○ Bikeways / Trails	67.4	17.4	15.2	66.7	14.8	18.5
○ Bay and Ocean Access	25.6	39.5	34.9	3.8	46.2	50.0
• Expanded Education Opportunities	15.4	53.8	30.8	33.3	11.1	55.6
○ Early Childhood Programs	17.8	42.2	40.0	3.8	23.1	73.1
○ Lifelong Learning	22.7	36.4	40.9	8.0	20.0	72.0
○ High School (Virginia Key)	47.8	32.6	19.6	22.2	48.1	29.6
• Cultural Resources	33.3	33.3	33.3	0.0	20.0	80.0
○ Art and Cultural Center	13.3	24.4	62.2	3.8	19.2	76.9
○ Theater	26.7	31.1	42.2	14.8	37.0	48.1
○ Local History Museum	18.6	23.3	58.1	12.0	36.0	52.0
• Build Community Spirit and Unity	75.0	19.6	5.4	75.0	13.9	11.1
Sustainable Community Structure						
• Redevelopment of Commercial Areas	38.8	42.9	18.4	19.4	38.9	41.7
• Redevelopment of Tony's Citgo Property	77.8	16.7	5.6	63.9	25.0	11.1
• Improved Pedestrian / Bicycle Linkages	79.3	15.5	5.2	50.0	25.0	25.0
• Improved Infrastructure	80.0	20.0	0.0	36.4	54.5	9.1
○ Expanded Sewer Service	80.0	15.0	5.0	70.4	14.8	14.8
○ Water Pipe Replacement	72.5	15.0	12.5	70.4	14.8	14.8
○ Bury Overhead Utilities	52.8	27.8	19.4	42.9	10.7	46.4
• Improved Traffic Circulation	33.3	33.3	33.3	100.0	0.0	0.0
○ Greater Non-Auto Circulation (golf carts, bikes)	80.0	15.0	5.0	65.4	23.1	11.5
○ Expanded Transit (on and off-island)	44.7	23.7	31.6	42.9	21.4	35.7
○ Improved / Expanded Traffic Calming	30.0	32.0	38.0	11.4	37.1	51.4
○ Improved Access to Commercial Areas from Fernwood	50.0	26.2	23.8	52.0	24.0	24.0
○ Improved Street Maintenance	50.0	31.8	18.2	50.0	19.2	30.8
Governance						
• Criteria for Prioritizing Projects/Spending	94.4	5.6	0.0	83.3	16.7	0.0
• Additional/Alternative Sources of Project Funding	80.4	14.3	5.4	68.6	28.6	2.9
• Improved Zoning/Land Development Regulations and Processes	82.7	11.5	5.8	60.0	34.3	5.7
• Improved Disaster Planning (Hurricane Evacuation, Protection, Homeland Security)	69.0	17.2	13.8	62.2	24.3	13.5

*Bolded red numbers indicate the highest percentage in its respective category.

