



V I L L A G E O F K E Y B I S C A Y N E

Office of the Village Manager

MEMORANDUM

Village Council
Franklin H. Caplan, *Mayor*
Michael E. Kelly, *Vice Mayor*
Michael W. Davey
Enrique Garcia
Robert Gusman
Mayra P. Lindsay
James S. Taintor

DATE: September 13, 2011
TO: Honorable Mayor and Members of the Village Council
FROM: Genaro "Chip" Iglesias, Village Manager
RE: Proposed Budget FY2011-12

The goal for the budget, as in previous years, is not to impact the level of services while minimizing or reducing expenditures to be able to maintain the same millage rate. I commend all employees and Department Heads for continuing to deliver quality services more efficiently.

Property Values increased approximately 1.5%, which is the first increase in 4 years. Last year we experienced a decrease of 8.6%. The enclosed budget maintains the same millage rate of 3.2. The budget figures were updated since the June budget workshop with the updated information from the state shared revenues.

Cost of Living Allowance ("COLA") of 3% for General Employees, Police Officers, Sergeants and Lieutenants has been included based on approved Collective Bargaining Agreements which stipulate the formula for such an increase. The Consumer Price Index ("CPI") for all Wage Earners for this region for April was used as the benchmark, as per Council Resolution, to determine the COLA. The CPI is 3.9%, but contractual language caps the increase at 3%. COLA is not included for the members of the Fire Department since labor negotiations began on August 1, 2011.

Merit increase of 5% for Fire and Police has been included as per labor agreements. A 4% merit increase for General Employees has been included as per the approved Collective Bargaining Agreement. This is the maximum amount that could be received, but the actual amount would range between 0 - 4% based on performance evaluation.

The actual column figures are from end of July 31, 2011. The second budget hearing will have the updated figures as of end of August.

Revenues

Revenues were adjusted to reflect updated information from the State of Florida and Village revenue generating activities. Franchise Fee information from Florida Power & Light had been provided to the County and disseminated to the municipalities, but we were notified by the County that FPL had made an error in calculation that resulted in a revenue reduction of \$ 265,000 from the June budget workshop figure. Total revenues are increasing by \$ 265,622 from prior year.

Expenditures

Total expenditures are decreasing by \$ 60,711. The substantial reduction derived from debt refinancing initiatives.

Village Council

The most significant change is the reduction of \$ 10,000 from the Youth Council line item since we eliminated the Advisor position and the program will be managed by the parks and recreation staff.

Village Manager

The Videographer and Equipment costs of \$ 50,400 were moved from the Village Clerk's budget to the Village manager's budget which resulted in a 6% increase to the Manager's budget.

Village Clerk

Transferred Videographer & Equipment costs of \$ 50,400 to Manager's budget since oversight of this function is managed by manager's staff.

Village Attorney

No recommended changes.

Debt Service

Debt Service costs have been reduced by \$ 447,741, which is 13%, due to several refinancing initiatives to take advantage of low interest rate opportunities. The net present value savings total \$ 1,997,494.

Building , Zoning & Planning

The two main changes are \$ 50,000 cost for fire code review /inspection for upcoming construction project to be offset by fees. Also, a Lighting Ordinance code enforcement position to inspect facilities for compliance.

Police

Primary increase is a result of increased retirement contribution due to the lowering of the investment rate of return implemented by the Retirement Plan board for Police Officers and Fire Fighters. Overtime has once again been reduced due to policy and operational changes.

Fire

Overtime costs have been reduced once again due to the reorganization implemented a couple of years ago. The increase to retirement contribution is due to the lowering of the investment rate of return implemented by the Retirement Plan board for Police Officers and Fire Fighters. Another increase is to contractual services of \$ 45,000 that will be offset by fees, for fire safety inspections.

Public Works

Public Works has a reduction of 6% which is \$ 104,848. The prorated cost share was implemented to recover expenditures from employee time allotment for stormwater enterprise activities valued at \$ 50,487.

Parks

The primary changes to the Parks budget are the following:

- Field Maintenance (\$ 19,901) this will enhance the routine maintenance for our athletic fields due to their high usage and as per previous Village Council direction, specifically to include the Community School (K-8).
- Special Events (\$ 25,000)-eliminated the 20th anniversary of incorporation event for the Village of Key Biscayne since these funds were budgeted in 2010-2011. Also, the Halloween House event at a cost of \$ 10,000 has been removed.

Community Center

No significant changes. Expenses were limited to a \$ 6,667 increase.

Athletics

As another budget that has revenue producing activities, it may appear that the proposed budget of \$ 580,928 is the total fiscal impact to the General Fund budget, but in fact, this is offset by projected revenue of \$ 362,000.

ORDINANCE NO. 2011-

**AN ORDINANCE OF THE VILLAGE OF KEY BISCAYNE,
FLORIDA; ADOPTING THE BUDGETS FOR THE FISCAL
YEAR COMMENCING OCTOBER 1, 2011 THROUGH
SEPTEMBER 30, 2012 PURSUANT TO FLORIDA STATUTE
200.065 (TRIM BILL); PROVIDING FOR AN EFFECTIVE
DATE.**

WHEREAS, the Village Manager presented to the Village Council a "Tentative General Fund Operating Budget" for the fiscal year commencing October 1, 2011 and the Village Council scheduled the public hearing required by Section 200.065(2)(c) of the Florida Statutes to be held on September 13, 2011 at 7:00 p.m.; and

WHEREAS, the Property Appraiser has properly noticed the public hearing scheduled for September 13, 2011, at 7:00 p.m., in the Council Chamber, located at 560 Crandon Boulevard, Key Biscayne, Florida, as required by Chapter 200 of the Florida Statutes; and

WHEREAS, said public hearing, as required by Section 200.065 (2)(c), was held by the Village Council on September 13, 2011, commencing at 7:00 p.m. as previously noticed and the public and all interested parties having had an opportunity to address their comments to the Village Council, and the Village Council having had an opportunity to amend the tentative budget as it deemed appropriate and having considered the comments of the public regarding the tentative budget and having complied with the "TRIM" requirements of the Florida Statutes; and

WHEREAS, pursuant to Section 200.065(2)(d) of the Florida Statutes, a final public hearing to adopt the budgets for the fiscal year commencing on October 1, 2011, through September 30, 2012, was held, as advertised, on Tuesday, September 27, 2011, at 7:00 p.m., in the Council Chamber, located at 560 Crandon Boulevard, Key Biscayne, Florida and the Council considered comments from the public.

NOW, THEREFORE, BE IT ORDAINED BY THE VILLAGE COUNCIL OF KEY BISCAYNE, FLORIDA:

Section 1. Upon prior adoption of the final millage rate, which is hereby ratified, the attached budgets of the Village of Key Biscayne for the fiscal year commencing October 1, 2011, are hereby approved and adopted.

Section 2. This ordinance shall be effective upon adoption on second reading, and shall be applicable from and after October 1, 2011.

PASSED AND ADOPTED on the first reading this 13th day of September, 2011.

PASSED AND ADOPTED on the second reading this 27th day of September, 2011.

MAYOR FRANKLIN H. CAPLAN

ATTEST:

CONCHITA H. ALVAREZ, MMC, VILLAGE CLERK

APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

VILLAGE ATTORNEY



Village of Key Biscayne
Proposed Budget
Fiscal Year 2011-2012

**Village of Key Biscayne
Proposed Budget FY2012
Summary**

	FY2011 Budget	Actual @ 07/31/11	FY2012 Proposed	variance	
				%	dollar
Revenues					
Ad-Valorem Taxes	\$16,506,471	\$15,975,468	\$16,789,533	2%	\$283,062
Franchise Fees	\$1,000,000	\$733,519	\$735,000	-27%	(\$265,000)
Utility Taxes	\$2,580,000	\$1,900,453	\$2,620,000	2%	\$40,000
State Shared Revenue	\$897,600	\$663,737	\$852,000	-5%	(\$45,600)
Licenses & Permits	\$1,125,250	\$1,684,460	\$1,301,300	16%	\$176,050
Charges for Services	\$2,359,302	\$2,583,126	\$2,441,152	3%	\$81,850
Grants & Donations	\$0	\$36,176	\$0	0%	\$0
Other Revenue	\$114,380	\$440,416	\$109,640	-4%	(\$4,740)
Total Revenues	\$24,583,003	\$24,017,354	\$24,848,625	1%	\$265,622
Expenditures					
Council	\$282,789	\$188,594	\$272,192	-4%	(\$10,597)
Manager	\$1,050,224	\$713,130	\$1,115,095	6%	\$64,871
Clerk	\$401,545	\$274,832	\$351,211	-13%	(\$50,334)
Attorney	\$490,000	\$312,595	\$490,000	0%	\$0
Debt Service	\$3,422,589	\$2,849,653	\$2,974,848	-13%	(\$447,741)
BZP	\$1,597,992	\$1,286,455	\$1,738,242	9%	\$140,250
Police	\$5,340,779	\$4,181,680	\$5,457,919	2%	\$117,140
Fire	\$6,272,213	\$4,859,050	\$6,504,745	4%	\$232,532
Public Works	\$1,866,121	\$1,177,382	\$1,761,273	-6%	(\$104,848)
Parks	\$1,106,954	\$844,501	\$1,083,482	-2%	(\$23,472)
Comm Ctr	\$2,029,003	\$1,690,215	\$2,035,669	0%	\$6,667
Athletics	\$566,107	\$426,051	\$580,928	3%	\$14,821
Total Expenditures	\$24,426,316	\$18,804,139	\$24,365,605	0%	(\$60,711)
Excess (Revenues)/Expenditures	\$156,687	\$5,213,215	\$483,020	1%	\$326,333
Other Financing Sources					
Operating Transfer - Reserve			\$483,020		
Total Excess (Revenues)/Expenditures			\$0		

General Fund Revenues

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
* AD VALOREM TAX (millage = 3.2)	\$17,832,874	\$16,506,471	\$15,975,468	\$16,789,533	1.71%	\$283,062
FRANCHISE FEE - ELECTRIC	\$1,006,415	\$1,000,000	\$733,519	\$735,000	-27%	(\$265,000)
UTILITY TAX - ELECTRIC	\$1,247,644	\$1,100,000	\$894,569	\$1,150,000	5%	\$50,000
UTILITY TAX - WATER	\$311,639	\$270,000	\$234,410	\$300,000	11%	\$30,000
UTILITY TAX - GAS	\$95,749	\$130,000	\$89,967	\$95,000	-27%	(\$35,000)
UTILITY TAX - COMMUNICATIONS	\$1,076,734	\$1,080,000	\$681,506	\$1,075,000	0%	(\$5,000)
STATE REVENUE SHARING	\$195,844	\$209,840	\$125,860	\$200,000	-5%	(\$9,840)
ALCOHOLIC BEVERAGE TAX	\$12,559	\$10,000	\$8,910	\$12,000	20%	\$2,000
HALF CENT SALES TAX	\$632,622	\$677,760	\$528,967	\$640,000	-6%	(\$37,760)
LOCAL BUSINESS TAX RECEIPT	\$152,044	\$150,000	\$133,824	\$150,000	0%	\$0
BUILDING PERMITS	\$1,177,779	\$975,000	\$1,463,034	\$1,100,000	13%	\$125,000
SONESTA PROJECT BUILDING PERMITS	\$0	\$0	\$86,011	\$50,000	100%	\$50,000
CERTIFICATES OF OCCUPANCY	\$6,606	\$250	\$1,590	\$1,300	420%	\$1,050
COMM CTR - POINT OF SALE	\$261,897	\$239,290	\$289,327	\$239,290	0%	\$0
COMM CTR - COURSE REVENUE	\$937,691	\$905,943	\$800,991	\$905,943	0%	\$0
COMM CTR - FACILITY RENTALS	\$53,965	\$14,208	\$14,414	\$14,208	0%	\$0
COMM CTR - MEMBERSHIPS	\$546,345	\$641,711	\$561,227	\$641,711	0%	\$0
SPORTS PROGRAMS REVENUE	\$307,498	\$315,000	\$389,024	\$362,000	15%	\$47,000
FIRE RESCUE TRANSPORT FEES	\$146,357	\$120,000	\$134,366	\$140,000	17%	\$20,000
ZONING & SITE PLAN REVIEW FEES	\$26,528	\$20,000	\$33,372	\$20,000	0%	\$0
ZONING HEARING FEES	\$1,145	\$1,500	\$2,894	\$1,000	-33%	(\$500)
RESEARCH & LIEN LETTERS	\$23,342	\$18,000	\$22,785	\$24,000	33%	\$6,000
POLICE OFF DUTY FEES	\$1,479	\$0	\$1,503	\$0	0%	\$0
BUILDING CODE VIOLATION FINES	\$38,743	\$80,000	\$310,690	\$80,000	0%	\$0
FIRE CODE FEES/FINES	\$12,618	\$3,500	\$18,715	\$12,000	243%	\$8,500
PROPERTY MAINTENANCE VIOLATIONS	\$3,520	\$150	\$3,820	\$1,000	567%	\$850
GRANTS	\$48,863	\$0	\$35,976	\$0	0%	\$0
DONATIONS & CONTRIBUTIONS	\$1,250	\$0	\$200	\$0	0%	\$0
FEMA REIMBURSEMENTS	\$114,889	\$0	\$0	\$0	0%	\$0
FIREFIGHTERS SUPPLEMENT	\$10,740	\$14,380	\$10,980	\$14,640	2%	\$260
FINES & FORFEITURES	\$39,176	\$30,000	\$17,170	\$30,000	0%	\$0
SCHOOL CROSSING GUARDS	\$37,184	\$35,000	\$19,184	\$35,000	0%	\$0
MISCELLANEOUS INCOME	\$34,498	\$10,000	\$25,606	\$15,000	50%	\$5,000
INTEREST INCOME	\$20,986	\$25,000	\$11,346	\$15,000	-40%	(\$10,000)
SALE OF FIXED ASSETS	\$9,000	\$0	\$34,450	\$0	0%	\$0
CAPITAL LEASE PROCEEDS	\$0	\$0	\$321,681	\$0	0%	\$0
Total Revenues	\$26,426,223	\$24,583,003	\$24,017,354	\$24,848,625	1%	\$265,622

* 07/01/11 Valuation = \$5,522,872,647

Council

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
ADMINISTRATIVE EXPENSES	\$16,242	\$20,000	\$21,841	\$20,000	0%	\$0
MEMBERSHIP AND DUES	\$8,247	\$10,000	\$5,974	\$8,500	-15%	(\$1,500)
WEBSITE/COMMUNICATIONS	\$7,207	\$8,384	\$7,927	\$9,425	12%	\$1,041
ART IN PUBLIC PLACES	\$18,030	\$37,710	\$23,491	\$37,710	0%	\$0
CAPITAL OUTLAY	\$69,023	\$30,000	\$5,458	\$30,000	0%	\$0
INSURANCE	\$15,835	\$12,167	\$9,842	\$12,000	-1%	(\$167)
COMMITTEE EXPENSES	\$0	\$500	\$670	\$500	0%	\$0
STATE RELATIONS REPRESENTATIVE	\$55,000	\$56,000	\$45,833	\$56,000	0%	(\$0)
ELECTRICITY	\$4,893	\$4,971	\$3,466	\$5,000	1%	\$29
CHAMBER OF COMMERCE	\$67,557	\$67,557	\$50,668	\$67,557	0%	\$0
YOUTH COUNCIL	\$21,519	\$22,000	\$3,382	\$12,000	-45%	(\$10,000)
HISTORICAL SOCIETY	\$13,905	\$13,500	\$10,043	\$13,500	0%	\$0
Total Council Expenses	\$297,460	\$282,789	\$188,594	\$272,192	-4%	(\$10,597)

Manager

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
VILLAGE MANAGER	\$178,200	\$178,200	\$141,189	\$178,200	0%	(\$0)
FINANCE DIRECTOR	\$0	\$100,000	\$0	\$100,000	0%	\$0
EXECUTIVE ASSISTANT TO THE MANAGER	\$61,623	\$65,375	\$51,012	\$70,030	7%	\$4,655
HUMAN RESOURCES COORDINATOR	\$73,558	\$74,010	\$58,058	\$76,230	3%	\$2,220
IT ADMINISTRATOR	\$75,276	\$81,108	\$61,729	\$83,501	3%	\$2,393
SPL PROJECTS COORDINATOR	\$17,382	\$18,363	\$13,719	\$18,914	3%	\$551
PAYROLL TAXES	\$26,364	\$38,782	\$22,339	\$40,270	4%	\$1,488
RETIREMENT CONTRIBUTIONS	\$48,602	\$60,832	\$39,836	\$63,225	4%	\$2,393
LIFE, HEALTH, DISABILITY INSURANCE	\$39,136	\$36,136	\$31,363	\$39,505	9%	\$3,369
WORKERS COMPENSATION	\$849	\$849	\$707	\$850	0%	\$1
INDEPENDENT AUDITORS	\$87,521	\$66,500	\$63,242	\$66,500	0%	\$0
CONTRACT SERVICES - APPRAISER	\$2,200	\$5,000	\$0	\$2,500	-50%	(\$2,500)
CONTRACT SERVICES - FINANCE	\$110,000	\$110,000	\$91,667	\$110,000	0%	\$0
CONTRACT SERVICES - FINANCIAL ADVISOR	\$0	\$37,500	\$30,167	\$50,000	33%	\$12,500
CONTRACT SERVICES - FACILITY MGMT	\$1,817	\$6,574	\$5,371	\$5,926	-10%	(\$648)
VIDEOGRAPHER & EQUIPMENT	\$0	\$0	\$0	\$50,400	100%	\$50,400
ADMINISTRATIVE EXPENSES	\$46,892	\$31,000	\$25,520	\$30,000	-3%	(\$1,000)
TRAVEL & PER DIEM	\$2,195	\$3,240	\$1,431	\$2,500	-23%	(\$740)
WEBSITE CONSULTING	\$4,295	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS	\$9,822	\$9,585	\$7,455	\$10,500	10%	\$915
POSTAGE	\$531	\$10,000	\$610	\$3,000	-70%	(\$7,000)
UTILITIES	\$7,255	\$8,777	\$5,195	\$7,260	-17%	(\$1,517)
RENTALS & LEASES	\$9,443	\$7,540	\$6,438	\$7,550	0%	\$10
INSURANCE	\$9,277	\$8,449	\$7,159	\$8,500	1%	\$51
VILLAGE HALL MAINTENANCE	\$11,440	\$5,260	\$2,810	\$5,800	10%	\$540
PRINTING & BINDING	\$1,443	\$1,500	\$720	\$1,500	0%	\$0
MISCELLANEOUS EXPENSES	\$1,235	\$2,000	\$880	\$1,500	-25%	(\$500)
EDUCATION & TRAINING	\$1,959	\$6,000	\$3,977	\$5,250	-13%	(\$750)
OFFICE SUPPLIES	\$12,985	\$10,000	\$10,400	\$12,000	20%	\$2,000
FURNITURE & FIXTURES	\$0	\$1,000	\$0	\$1,000	0%	\$0
EQUIPMENT	\$2,328	\$3,000	\$1,187	\$3,000	0%	\$0
CONTINGENCY FOR EMERGENCY	\$1,983	\$60,000	\$25,368	\$55,000	-8%	(\$5,000)
Total Manager Expenses	\$845,612	\$1,050,224	\$713,130	\$1,115,095	6%	\$64,871

Clerk

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
VILLAGE CLERK	\$107,394	\$108,053	\$84,763	\$111,294	3%	\$3,241
ASSISTANT TO VILLAGE CLERK	\$41,115	\$45,485	\$33,904	\$48,724	7%	\$3,238
PAYROLL TAXES	\$11,539	\$11,465	\$9,272	\$12,241	7%	\$776
RETIREMENT CONTRIBUTIONS	\$17,748	\$17,985	\$14,517	\$19,202	7%	\$1,217
LIFE, HEALTH, DISABILITY INSURANCE	\$11,618	\$10,800	\$10,235	\$11,568	7%	\$768
WORKERS COMPENSATION	\$328	\$420	\$209	\$420	0%	\$0
CONTRACT SERVICES - FACILITY MGMT	\$1,833	\$6,598	\$5,387	\$5,926	-10%	(\$672)
TRAVEL & PER DIEM	\$2,170	\$4,395	\$2,130	\$3,500	-20%	(\$895)
CAR ALLOWANCE	\$4,800	\$4,800	\$4,000	\$4,800	0%	\$0
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS & POSTAGE	\$5,815	\$5,876	\$4,870	\$5,800	-1%	(\$76)
UTILITIES	\$7,247	\$8,000	\$5,195	\$6,750	-16%	(\$1,250)
RENTALS & LEASES	\$439	\$200	\$671	\$900	350%	\$700
INSURANCE	\$9,277	\$8,449	\$7,095	\$8,500	1%	\$51
VILLAGE HALL MAINTENANCE	\$8,181	\$5,235	\$1,404	\$5,300	1%	\$65
IMAGING EQUIPMENT/SUPPLIES	\$4,170	\$5,000	\$4,095	\$5,000	0%	\$0
ORDINANCE CODIFICATION	\$600	\$3,500	\$4,905	\$3,500	0%	\$0
ELECTION EXPENSES	\$0	\$15,000	\$4,873	\$10,000	-33%	(\$5,000)
ELECTION ADVERTISING	\$1,054	\$15,000	\$3,923	\$15,000	0%	\$0
LEGAL ADVERTISING	\$30,067	\$50,000	\$18,459	\$50,000	0%	\$0
VIDEOGRAPHER & EQUIPMENT	\$51,567	\$50,400	\$39,634	\$0	-100%	(\$50,400)
VIDEO STREAMING	\$5,852	\$9,000	\$7,210	\$9,600	7%	\$600
OFFICE SUPPLIES	\$3,789	\$5,500	\$2,759	\$5,000	-9%	(\$500)
VIDEO & FILMING SUPPLIES	\$1,265	\$2,500	\$452	\$1,500	-40%	(\$1,000)
MEMBERSHIP & DUES	\$810	\$1,240	\$770	\$1,000	-19%	(\$240)
CAPITAL OUTLAY	\$0	\$3,000	\$519	\$1,000	-67%	(\$2,000)
Total Clerk Expenses	\$332,428	\$401,545	\$274,832	\$351,211	-13%	(\$50,334)

Attorney

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
PROFESSIONAL FEES	\$273,370	\$190,000	\$133,670	\$275,000	45%	\$85,000
PROFESSIONAL FEES - LAWSUITS	\$65,928	\$100,000	\$31,354	\$55,000	-45%	(\$45,000)
PROFESSIONAL FEES - LABOR RELATIONS	\$80,382	\$100,000	\$77,402	\$100,000	0%	\$0
PROFESSIONAL FEES - LAND DEVELOPMENT	\$86,877	\$100,000	\$70,169	\$60,000	-40%	(\$40,000)
Total Attorney Expenses	\$506,557	\$490,000	\$312,595	\$490,000	0%	\$0

Debt Service

Description	FY2011	Actual	FY2012	variance	
	Budget	@ 07/31/11	Proposed	%	dollar
BOND COUNSEL	\$15,500	\$60,228	\$15,500	0%	\$0
CIVIC CENTER #1 - Series 1999	\$823,449	\$824,628	\$823,942	0%	\$493
CIVIC CENTER #2 - Series 2011A	\$890,860	\$963,520	\$682,027	-23%	(\$208,833)
CIVIC CENTER #3 - Series 2011B	\$741,176	\$511,265	\$726,772	-2%	(\$14,404)
CIVIC CENTER #4 - Series 2011	\$386,953	\$277,704	\$183,681	-53%	(\$203,272)
SEWER LOAN #1 - FL DEP 2003	\$28,137	\$28,134	\$28,134	0%	(\$3)
SEWER LOAN #2 - FL DEP 2009	\$368,348	\$184,174	\$368,348	0%	\$0
VLLG HALL PARKING LOT (ESTIMATE)	\$168,166	\$0	\$146,443	-13%	(\$21,723)
Total Debt Service Expenses	\$3,422,589	\$2,849,653	\$2,974,848	-13%	(\$447,741)

Building, Zoning & Planning

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
DIRECTOR	\$158,811	\$159,784	\$125,345	\$164,578	3%	\$4,794
BUILDING OFFICIAL	\$155,303	\$156,198	\$122,531	\$160,883	3%	\$4,686
CHIEF PERMIT CLERK	\$62,435	\$62,817	\$49,278	\$64,702	3%	\$1,885
PERMIT CLERK	\$51,878	\$52,196	\$40,946	\$53,762	3%	\$1,566
PERMIT CLERK	\$48,533	\$49,710	\$38,996	\$51,202	3%	\$1,492
PERMIT CLERK/CODE ENFORCEMENT	\$46,523	\$49,710	\$38,356	\$51,202	3%	\$1,492
RECEPTIONIST/PERMIT CLERK	\$38,508	\$41,724	\$31,742	\$44,695	7%	\$2,971
PLAN REVIEWER	\$85,410	\$85,953	\$67,427	\$88,531	3%	\$2,578
SENIOR CODE ENFORCEMENT OFFICER	\$59,869	\$65,619	\$49,119	\$67,587	3%	\$1,968
CHIEF BUILDING INSPECTOR	\$96,740	\$97,334	\$76,355	\$100,253	3%	\$2,920
CHIEF ELECTRICAL INSPECTOR	\$95,558	\$97,334	\$76,355	\$100,253	3%	\$2,920
CHIEF MECHANICAL INSPECTOR	\$24,960	\$24,960	\$30,240	\$46,800	88%	\$21,840
CHIEF PLUMBING INSPECTOR	\$96,740	\$96,370	\$66,212	\$80,884	-16%	(\$15,486)
BUILDING INSPECTOR	\$80,678	\$80,241	\$63,576	\$83,475	4%	\$3,234
PART TIME INSPECTORS/CONTRACTUAL	\$2,125	\$10,000	\$17,079	\$10,000	0%	\$0
PAYROLL TAXES	\$78,221	\$85,179	\$64,335	\$89,414	5%	\$4,235
RETIREMENT CONTRIBUTIONS	\$128,630	\$129,419	\$99,134	\$133,441	3%	\$4,022
LIFE, HEALTH, DISABILITY INSURANCE	\$79,608	\$70,200	\$68,519	\$75,020	7%	\$4,820
WORKERS COMPENSATION	\$18,130	\$19,927	\$13,181	\$16,000	-20%	(\$3,927)
MASTER PLAN	\$0	\$500	\$0	\$500	0%	\$0
PROFESSIONAL SERVICES	\$8,012	\$11,000	\$15,471	\$11,000	0%	\$0
SPECIAL MASTERS	\$1,294	\$2,000	\$830	\$2,000	0%	\$0
* CONTRACT SERVICES - FIRE CODE REVIEW/INSPECTION	\$0	\$0	\$0	\$50,000	100%	\$50,000
CONTRACT SERVICES - LIGHTING ORDIN. CODE ENFORCE	\$0	\$0	\$0	\$35,000	100%	\$35,000
CONTRACT SERVICES - FACILITY MGMT	\$5,442	\$19,783	\$16,152	\$17,779	-10%	(\$2,004)
MILEAGE	\$4,389	\$4,536	\$3,342	\$4,656	3%	\$120
CAR ALLOWANCE	\$4,800	\$4,800	\$4,000	\$4,800	0%	\$0
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS	\$8,162	\$8,453	\$6,995	\$8,375	-1%	(\$78)
POSTAGE	\$2,619	\$1,000	\$1,670	\$1,500	50%	\$500
UTILITIES	\$22,084	\$26,332	\$16,126	\$23,000	-13%	(\$3,332)
RENTALS & LEASES	\$6,643	\$6,205	\$5,922	\$6,580	6%	\$375
INSURANCE	\$25,788	\$25,348	\$21,284	\$25,385	0%	\$37
VILLAGE HALL MAINTENANCE	\$22,727	\$5,717	\$4,031	\$4,400	-23%	(\$1,317)
PRINTING & BINDING	\$4,994	\$4,000	\$3,918	\$4,000	0%	\$0
ELECTRONIC SCANNING	\$15,022	\$15,000	\$15,018	\$23,000	53%	\$8,000
MISCELLANEOUS EXPENSES	\$1,975	\$1,000	\$2,415	\$2,000	100%	\$1,000
OFFICE SUPPLIES	\$13,626	\$11,000	\$16,943	\$15,000	36%	\$4,000
MEMBERSHIP & DUES	\$2,892	\$5,000	\$2,555	\$3,900	-22%	(\$1,100)
EDUCATION & TRAINING	\$200	\$3,000	\$2,869	\$3,000	0%	\$0
EQUIPMENT	\$5,886	\$5,000	\$4,607	\$5,000	0%	\$0
Total Buildingg, Zoning & Planning Expenses	\$1,568,967	\$1,597,992	\$1,286,455	\$1,738,242	9%	\$140,250

* offset by Sonesta Project permit fees

Police

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
CHIEF OF POLICE	\$155,245	\$156,197	\$122,530	\$160,882	3%	\$4,686
DEPUTY CHIEF OF POLICE	\$129,245	\$130,038	\$102,010	\$133,939	3%	\$3,901
POLICE LIEUTENANTS	\$418,217	\$427,361	\$340,265	\$443,244	4%	\$15,883
POLICE SERGEANTS	\$327,292	\$357,536	\$296,201	\$364,451	2%	\$6,916
POLICE OFFICERS	\$1,236,308	\$1,337,005	\$1,089,990	\$1,360,144	2%	\$23,138
MUNICIPAL UTILITY WORKERS	\$84,054	\$85,719	\$67,243	\$87,853	2%	\$2,135
INFORMATION SYSTEMS ADMINISTRATOR	\$65,491	\$67,395	\$54,963	\$68,710	2%	\$1,315
VACATION EXCESS	\$80,135	\$106,128	\$70,869	\$106,128	0%	\$0
COURT EXPENSES	\$1,001	\$24,675	\$18,804	\$24,675	0%	\$0
EXECUTIVE ADMINISTRATIVE ASSISTANT	\$61,511	\$61,915	\$48,570	\$63,772	3%	\$1,857
ACCREDITATION MANAGER	\$47,468	\$47,732	\$37,444	\$49,164	3%	\$1,432
DISPATCHERS	\$153,075	\$195,263	\$139,541	\$193,861	-1%	(\$1,401)
COMMUNITY SERVICE AIDES	\$87,511	\$88,850	\$69,699	\$93,345	5%	\$4,496
CROSSING GUARDS	\$41,678	\$43,200	\$35,970	\$43,200	0%	\$0
OVERTIME	\$268,753	\$264,000	\$143,559	\$230,000	-13%	(\$34,000)
HOLIDAY PAY	\$124,494	\$142,712	\$119,656	\$142,712	0%	\$0
INCENTIVE PAY	\$18,640	\$21,780	\$15,790	\$21,780	0%	\$0
ACCREDITATION	\$4,294	\$7,571	\$3,709	\$15,387	103%	\$7,816
PAYROLL TAXES	\$242,333	\$263,587	\$200,704	\$274,471	4%	\$10,884
RETIREMENT CONTRIBUTIONS	\$402,544	\$427,674	\$374,427	\$496,785	16%	\$69,111
LIFE, HEALTH, DISABILITY INSURANCE	\$359,936	\$382,032	\$342,413	\$391,243	2%	\$9,211
WORKERS COMPENSATION	\$67,383	\$100,473	\$73,066	\$102,000	2%	\$1,527
CONTRACT SERVICES - FACILITY MGMT	\$10,975	\$39,560	\$32,295	\$35,560	-10%	(\$4,000)
INVESTIGATION EXPENSE	\$2,861	\$4,000	\$2,323	\$2,645	-34%	(\$1,355)
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS	\$44,430	\$53,048	\$37,738	\$53,048	0%	(\$0)
ELECTRICITY	\$41,074	\$42,859	\$29,003	\$42,859	0%	\$0
WATER & SEWER	\$2,760	\$9,805	\$2,708	\$9,805	0%	\$0
RENTALS & LEASES	\$12,606	\$12,437	\$9,597	\$12,437	0%	\$0
INSURANCE	\$89,466	\$52,838	\$42,912	\$53,000	0%	\$162
VILLAGE HALL MAINTENANCE	\$64,653	\$31,440	\$23,425	\$31,440	0%	(\$0)
VEHICLE MAINTENANCE	\$59,817	\$49,384	\$39,801	\$44,264	-10%	(\$5,120)
BOAT MAINTENANCE	\$14,145	\$11,500	\$6,169	\$11,500	0%	\$0
VEHICLE FUEL	\$100,460	\$105,000	\$69,175	\$100,000	-5%	(\$5,000)
BOAT FUEL	\$9,986	\$12,000	\$7,205	\$14,000	17%	\$2,000
D.A.R.E. PROGRAM	\$8,758	\$10,000	\$8,207	\$9,700	-3%	(\$300)
RECRUITING/HIRING/PHYSICALS	\$15,390	\$25,610	\$9,085	\$27,574	8%	\$1,964
OFFICE SUPPLIES	\$20,632	\$20,000	\$17,474	\$25,000	25%	\$5,000
OPERATING EXPENSES	\$13,891	\$16,275	\$18,584	\$15,500	-5%	(\$775)
UNIFORMS	\$27,014	\$38,700	\$26,791	\$38,000	-2%	(\$700)
RANGE EXPENSES	\$5,087	\$7,376	\$2,576	\$8,919	21%	\$1,543
MEMBERSHIP & DUES	\$2,534	\$3,462	\$1,985	\$2,237	-35%	(\$1,225)
EDUCATION & TRAINING	\$14,864	\$35,000	\$11,394	\$30,000	-14%	(\$5,000)
TUITION REIMBURSEMENT	\$870	\$5,000	\$979	\$5,000	0%	\$0
POLICE EQUIPMENT	\$18,899	\$13,000	\$11,248	\$13,000	0%	\$0
Total Police Expenses	\$4,961,530	\$5,340,779	\$4,181,680	\$5,457,919	2%	\$117,140

Fire Rescue

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
FIRE CHIEF	\$163,426	\$164,192	\$128,802	\$169,117	3%	\$4,926
DEPUTY FIRE CHIEF	\$136,580	\$137,418	\$107,799	\$141,540	3%	\$4,122
FIRE CAPTAINS	\$386,141	\$383,193	\$302,133	\$383,193	0%	\$0
EXECUTIVE ASST TO FIRE CHIEFS	\$138,603	\$114,402	\$90,642	\$114,402	0%	\$0
FIRE LIEUTENANTS	\$636,108	\$666,422	\$525,447	\$666,422	0%	(\$0)
DRIVER/ENGINEER	\$1,231,640	\$1,064,535	\$829,225	\$1,091,641	3%	\$27,106
FIREFIGHTERS/PARAMEDICS	\$772,939	\$1,011,854	\$781,469	\$1,064,308	5%	\$52,454
ADMINISTRATIVE ASSISTANT	\$48,951	\$49,251	\$38,635	\$50,728	3%	\$1,478
ACTING SUPERVISOR PAY	\$16,544	\$15,000	\$9,974	\$15,000	0%	\$0
OVERTIME	\$108,299	\$175,000	\$58,058	\$150,000	-14%	(\$25,000)
HOLIDAY PAY	\$46,864	\$50,000	\$35,230	\$50,000	0%	\$0
INCENTIVE PAY	\$14,380	\$14,380	\$12,200	\$14,640	2%	\$260
VACATION EXCESS PAY	\$73,596	\$75,000	\$70,840	\$75,000	0%	\$0
PAYROLL TAXES	\$272,261	\$297,607	\$215,525	\$304,928	2%	\$7,321
RETIREMENT CONTRIBUTIONS	\$528,780	\$559,017	\$431,782	\$639,994	14%	\$80,977
LIFE, HEALTH, DISABILITY INSURANCE	\$419,849	\$432,482	\$418,689	\$480,806	11%	\$48,324
WORKERS COMPENSATION	\$115,177	\$134,718	\$96,363	\$124,000	-8%	(\$10,718)
* CONTRACT SERVICES - FIRE PREVENTION	\$0	\$0	\$0	\$45,000	100%	\$45,000
CONTRACT SERVICES - FACILITY MGMT	\$21,608	\$25,973	\$20,310	\$17,969	-31%	(\$8,004)
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS	\$30,168	\$28,913	\$25,040	\$28,913	0%	\$0
POSTAGE	\$408	\$500	\$2,635	\$500	0%	\$0
UTILITIES	\$8,604	\$7,050	\$3,247	\$7,050	0%	(\$0)
ELECTRICITY	\$24,993	\$28,168	\$17,239	\$28,168	0%	\$0
RENTALS & LEASES	\$4,686	\$4,228	\$3,796	\$4,828	14%	\$600
INSURANCE	\$116,011	\$91,877	\$73,137	\$90,000	-2%	(\$1,877)
FIRE RESCUE BLDG MAINTENANCE	\$52,222	\$40,000	\$29,140	\$36,400	-9%	(\$3,600)
VEHICLE MAINTENANCE	\$6,531	\$6,208	\$2,141	\$6,208	0%	\$0
VEHICLE FUEL & OIL	\$2,086	\$4,000	\$1,675	\$4,000	0%	\$0
PRINTING	\$1,354	\$2,500	\$955	\$2,500	0%	\$0
RECRUITING/HIRING/PHYSICALS	\$15,150	\$22,000	\$13,960	\$22,000	0%	\$0
AUTOMATIC AID AGREEMENT	\$522,646	\$537,264	\$447,720	\$537,264	0%	\$0
FIRE RESCUE SAFETY AGREEMENTS	\$2,209	\$5,000	\$299	\$3,500	-30%	(\$1,500)
ALS LICENSES - FIRE SAFETY	\$1,625	\$2,500	\$1,475	\$17,215	589%	\$14,715
MISCELLANEOUS	\$2,784	\$3,000	\$2,185	\$2,400	-20%	(\$600)
OFFICE SUPPLIES	\$6,434	\$5,500	\$4,353	\$5,500	0%	\$0
LINEN SUPPLIES	\$0	\$500	\$0	\$500	0%	\$0
UNIFORMS	\$34,883	\$40,350	\$19,463	\$40,350	0%	\$0
SMALL TOOLS-CONSUMABLE	\$1,628	\$625	\$616	\$625	0%	\$0
MEMBERSHIP & DUES	\$1,589	\$3,000	\$3,564	\$3,000	0%	\$0
EDUCATION & TRAINING	\$24,655	\$22,950	\$10,552	\$22,950	0%	\$0
TUITION REIMBURSEMENT	\$12,501	\$9,500	\$4,030	\$5,500	-42%	(\$4,000)
FIRE/RESCUE EQUIPMENT	\$27,359	\$25,000	\$15,122	\$25,000	0%	\$0
FIRE/RESCUE FACILITIES	\$0	\$4,493	\$0	\$4,000	-11%	(\$493)
FIRE/RESCUE VEHICLES	\$3,000	\$3,000	\$0	\$3,000	0%	\$0
Total Fire Rescue Expenses	\$6,039,024	\$6,272,213	\$4,859,050	\$6,504,745	4%	\$232,532

* partially offset by Fire Code Violations fines

Public Works

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
* PUBLIC WORKS DIRECTOR	\$99,718	\$100,463	\$77,666	\$85,394	-15%	(\$15,069)
* MAINTANENCE SUPERVISOR #1	\$66,518	\$70,201	\$53,237	\$65,107	-7%	(\$5,094)
* MAINTENANCE SUPERVISOR #2	\$47,492	\$50,030	\$39,265	\$48,256	-4%	(\$1,774)
* EXECUTIVE ADMINISTRATIVE ASSISTANT	\$51,822	\$54,691	\$42,923	\$52,624	-4%	(\$2,066)
* SPL PROJECTS/ COMM COORDINATOR	\$17,382	\$18,363	\$13,719	\$17,023	-7%	(\$1,341)
OVERTIME	\$12,345	\$9,902	\$6,809	\$9,821	-1%	(\$81)
* PAYROLL TAXES	\$26,089	\$22,392	\$20,142	\$21,284	-5%	(\$1,108)
* RETIREMENT CONTRIBUTIONS	\$33,936	\$33,936	\$27,739	\$32,208	-5%	(\$1,728)
* LIFE, HEALTH, DISABILITY INSURANCE	\$21,306	\$21,600	\$21,720	\$20,226	-6%	(\$1,374)
* WORKERS COMPENSATION	\$6,744	\$13,595	\$8,669	\$9,187	-32%	(\$4,408)
CONSULTING SERVICES	\$4,157	\$20,000	\$19,767	\$27,500	38%	\$7,500
HORTICULTURALIST	\$50,000	\$50,000	\$5,360	\$40,000	-20%	(\$10,000)
CONTRACT SERVICES - FACILITY MGMT	\$1,883	\$6,598	\$5,387	\$5,926	-10%	(\$672)
CONTRACT SERVICES - VILLAGEWIDE	\$652,838	\$658,357	\$463,492	\$638,357	-3%	(\$20,000)
ENHANCED LANDSCAPE STANDARDS	\$0	\$100,000	\$350	\$80,000	-20%	(\$20,000)
TREE TRIMMING	\$69,095	\$150,000	\$41,195	\$150,000	0%	\$0
BEACH CONSERVATION MONITORING	\$0	\$10,000	\$0	\$0	-100%	(\$10,000)
TRAVEL & PER DIEM	\$322	\$151	\$109	\$150	-1%	(\$1)
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$4,685	29%	\$1,041
COMMUNICATIONS & POSTAGE	\$8,015	\$7,376	\$6,347	\$8,500	15%	\$1,124
ELECTRICITY	\$7,467	\$6,619	\$6,188	\$6,600	0%	(\$19)
WATER & SEWER	\$404	\$1,772	\$361	\$600	-66%	(\$1,172)
ELECTRICITY-VILLAGE WIDE	\$59,932	\$84,421	\$48,065	\$60,000	-29%	(\$24,421)
WATER-VILLAGE WIDE	\$146,517	\$119,082	\$102,772	\$120,000	1%	\$918
RENTALS & LEASES	\$8,818	\$26,643	\$21,768	\$29,092	9%	\$2,449
INSURANCE	\$13,363	\$8,449	\$7,148	\$8,480	0%	\$31
VILLAGE HALL MAINTENANCE	\$9,230	\$5,236	\$2,140	\$4,800	-8%	(\$436)
MAINTENANCE & REPAIRS	\$81,775	\$118,700	\$48,943	\$100,000	-16%	(\$18,700)
VEHICLE MAINTENANCE	\$20,257	\$15,000	\$25,183	\$35,000	133%	\$20,000
MAINTENANCE CONTRACTS	\$14,711	\$21,000	\$20,326	\$20,000	-5%	(\$1,000)
STORM EXPENSE/PREPARATION	\$33,253	\$22,200	\$17,054	\$25,252	14%	\$3,052
SUPPLIES	\$14,566	\$9,700	\$7,421	\$9,200	-5%	(\$500)
SMALL TOOLS-CONSUMABLE	\$17,363	\$15,000	\$9,309	\$15,000	0%	\$0
EDUCATION & TRAINING	\$0	\$1,000	\$249	\$1,000	0%	\$0
EQUIPMENT	\$9,659	\$10,000	\$2,978	\$10,000	0%	\$0
Total Public Works Expenses	\$1,610,732	\$1,866,121	\$1,177,382	\$1,761,273	-6%	(\$104,848)

* cost shared with Stormwater Fund

**Public Works Department
Interfund Cost Sharing**

Job Description	FY2012 Salary/ Benefits	% of SW	Stormwater Fund 2012 Budget
Public Works Director	\$100,463	15%	\$15,070
Maintenance Supervisor #1	\$72,341	10%	\$7,234
Maintenance Supervisor #2	\$53,618	10%	\$5,362
Assistant to the Director	\$61,911	15%	\$9,287
SPL Projects/Coordinator	\$18,914	10%	\$1,891
Overtime	\$9,821	0%	\$0
Total Wages	\$317,068	12%	\$38,843
Payroll Taxes	\$24,256	12%	\$2,972
Retirement Contributions	\$36,870	13%	\$4,661
Life, Health Disability Insurance	\$22,984	12%	\$2,758
Workers Compensation	\$10,440	12%	\$1,253
Total Benefits	\$94,549	12%	\$11,644
Total Personnel Cost	\$411,617		\$50,487

Parks & Recreation

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
RECREATION DIRECTOR	\$117,792	\$118,514	\$92,970	\$122,070	3%	\$3,555
ADMINISTRATIVE ASSISTANTS (2)	\$70,768	\$78,822	\$59,776	\$84,434	7%	\$5,612
ADULT PROGRAMS SUPERVISOR	\$66,575	\$66,983	\$52,546	\$68,992	3%	\$2,009
SPL PROJECTS/COMM COORDINATOR	\$34,764	\$36,709	\$27,439	\$37,828	3%	\$1,119
PAYROLL TAXES	\$18,247	\$22,140	\$14,905	\$23,969	8%	\$1,829
RETIREMENT CONTRIBUTIONS	\$34,644	\$34,731	\$29,333	\$37,599	8%	\$2,868
LIFE, HEALTH, DISABILITY INSURANCE	\$22,653	\$27,000	\$26,016	\$28,696	6%	\$1,696
WORKERS COMPENSATION	\$2,533	\$3,599	\$5,383	\$6,500	81%	\$2,901
SENIOR TRANSPORTATION	\$43,805	\$43,805	\$35,381	\$43,805	0%	(\$0)
SENIOR PROGRAMS	\$0	\$15,000	\$6,300	\$15,000	0%	\$0
TRAVEL & PER DIEM	\$441	\$2,200	\$656	\$1,600	-27%	(\$600)
WEBSITE CONSULTING	\$3,752	\$3,644	\$3,582	\$0	-100%	(\$3,644)
COMMUNICATIONS	\$10,755	\$10,900	\$9,848	\$10,900	0%	\$0
ELECTRICITY - ST. AGNES FIELD LIGHTS	\$7,280	\$12,000	\$7,119	\$12,000	0%	\$0
RENTALS & LEASES - COMM CTR	\$3,651	\$5,918	\$853	\$950	-84%	(\$4,968)
RENTALS & LEASES - ST. AGNES FIELD	\$40,000	\$40,000	\$40,000	\$40,000	0%	\$0
INSURANCE	\$19,410	\$18,251	\$14,763	\$18,000	-1%	(\$251)
VEHICLE MAINTENANCE	\$11,527	\$8,000	\$9,519	\$8,000	0%	\$0
MAINT/REPAIRS - PARKS/PLAYGRND	\$21,718	\$25,000	\$12,147	\$25,000	0%	\$0
FIELD MAINTENANCE	\$116,999	\$128,499	\$119,134	\$148,400	15%	\$19,901
ADVERTISING	\$39,382	\$42,500	\$17,766	\$38,000	-11%	(\$4,500)
SPECIAL EVENTS	\$81,655	\$92,800	\$48,823	\$57,800	-38%	(\$35,000)
KEY BISCAYNE ART FESTIVAL	\$4,000	\$4,000	\$0	\$4,000	0%	\$0
LIGHTHOUSE RUN & WALK	\$7,581	\$8,000	\$7,950	\$8,000	0%	\$0
FOURTH OF JULY FIREWORKS	\$94,055	\$101,238	\$101,238	\$101,238	0%	\$0
FOURTH OF JULY PARADE	\$16,000	\$18,000	\$16,000	\$18,000	0%	\$0
FOURTH OF JULY EVENT	\$13,511	\$12,200	\$11,870	\$12,200	0%	\$0
WINTERFEST	\$50,069	\$50,000	\$50,000	\$50,000	0%	\$0
OFFICE SUPPLIES	\$9,087	\$6,000	\$3,450	\$6,000	0%	\$0
UNIFORMS	\$1,241	\$2,000	\$305	\$2,000	0%	\$0
PROGRAM EXPENSES	\$29,597	\$27,000	\$6,260	\$24,000	-11%	(\$3,000)
MEMBERSHIP & DUES	\$1,210	\$2,000	\$1,164	\$2,000	0%	\$0
EDUCATION & TRAINING	\$5,003	\$8,000	\$3,365	\$5,000	-38%	(\$3,000)
PARK IMPROVEMENTS	\$12,437	\$13,500	\$6,332	\$13,500	0%	\$0
PROGRAM EQUIPMENT	\$7,027	\$9,000	\$2,309	\$8,000	-11%	(\$1,000)
Total Parks Expenses	\$1,019,167	\$1,106,954	\$844,501	\$1,083,482	-2%	(\$23,472)

Community Center

Description	Actual @ 09/30/10	FY2011 Budget	Actual @ 07/31/11	FY2012 Proposed	variance	
					%	dollar
Revenues						
COMM CTR - POINT OF SALE	\$261,897	\$239,290	\$289,327	\$239,290	0%	\$0
COMM CTR - COURSE REVENUE	\$937,691	\$905,943	\$800,991	\$905,943	0%	\$0
COMM CTR - FACILITY RENTALS	\$53,965	\$14,208	\$14,414	\$14,208	0%	\$0
COMM CTR - MEMBERSHIPS	\$546,345	\$641,711	\$561,227	\$641,711	0%	\$0
Community Center Revenues	\$1,799,898	\$1,801,152	\$1,665,958	\$1,801,152	0%	\$0
Expenditures						
COMMUNITY CENTER SUPERVISOR	\$68,341	\$74,389	\$56,170	\$79,723	7%	\$5,335
YOUTH SERVICES COORDINATOR	\$42,275	\$45,520	\$34,843	\$48,785	7%	\$3,264
FRONT DESK MANAGER	\$47,467	\$50,186	\$39,343	\$53,785	7%	\$3,599
PART TIME CENTER PERSONNEL	\$514,314	\$450,000	\$343,248	\$450,000	0%	\$0
PAYROLL TAXES	\$49,981	\$46,701	\$34,760	\$48,370	4%	\$1,669
RETIREMENT CONTRIBUTIONS	\$18,883	\$19,256	\$15,939	\$21,875	14%	\$2,619
LIFE, HEALTH, DISABILITY INSURANCE	\$20,121	\$16,200	\$22,278	\$17,075	5%	\$875
WORKERS COMPENSATION	\$13,825	\$18,449	\$10,486	\$13,000	-30%	(\$5,449)
CONTRACT SERVICES - FACILITY MGMT	\$24,805	\$189,520	\$163,809	\$189,516	0%	(\$4)
CONTRACT SERVICES - PROGRAM REVENUE	\$742,686	\$712,000	\$654,188	\$712,000	0%	\$0
WEBSITE CONSULTING	\$5,287	\$3,644	\$3,582	\$0	-100%	(\$3,644)
COMMUNICATIONS	\$13,271	\$15,214	\$11,148	\$15,694	3%	\$480
POSTAGE	\$1,367	\$1,500	\$447	\$1,500	0%	\$0
UTILITIES	\$119,822	\$122,000	\$93,196	\$122,000	0%	\$0
RENTALS & LEASES	\$217	\$600	\$112	\$5,445	807%	\$4,845
INSURANCE	\$90,892	\$83,143	\$69,071	\$83,000	0%	(\$143)
COMM CTR BLDG MAINTENANCE	\$267,560	\$62,480	\$49,781	\$60,200	-4%	(\$2,280)
MINOR REPAIRS	\$5,775	\$5,000	\$4,245	\$5,000	0%	\$0
ADVERTISING	\$25,042	\$35,000	\$17,789	\$30,500	-13%	(\$4,500)
OFFICE SUPPLIES	\$10,645	\$6,000	\$6,010	\$6,000	0%	\$0
UNIFORMS	\$1,442	\$2,000	\$1,353	\$2,000	0%	\$0
PROGRAM EXPENSES	\$63,952	\$70,200	\$58,420	\$70,200	0%	\$0
Community Center Expenses	\$2,147,970	\$2,029,003	\$1,690,215	\$2,035,669	0%	\$6,667
Excess (Revenues)/Expenditures	(\$348,072)	(\$227,851)	(\$24,257)	(\$234,517)		
Maintenance of Effort - General Fund		\$227,851		\$234,517		
Total Excess (Revenues)/Expenditures		\$0		\$0		

Athletic Division

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
ATHLETIC COORDINATOR	\$51,691	\$54,578	\$42,814	\$58,464	7%	\$3,886
ASST ATHLETIC COORDINATOR	\$24,794	\$31,764	\$24,676	\$34,026	7%	\$2,262
PART TIME EMPLOYEES	\$22,502	\$30,000	\$23,270	\$30,000	0%	\$0
PAYROLL TAXES	\$7,463	\$8,885	\$6,716	\$9,370	5%	\$485
RETIREMENT CONTRIBUTIONS	\$9,221	\$10,336	\$5,233	\$11,099	7%	\$763
LIFE, HEALTH, DISABILITY INSURANCE	\$10,616	\$10,800	\$10,035	\$11,244	4%	\$444
WORKERS COMPENSATION	\$3,270	\$4,645	\$2,432	\$3,000	-35%	(\$1,645)
BACKGROUND CHECKS	\$912	\$5,000	\$148	\$5,000	0%	\$0
COMMUNICATIONS	\$277	\$1,399	\$1,334	\$1,800	29%	\$401
TEMPORARY FIELD LIGHTING	\$31,328	\$12,000	\$13,422	\$12,000	0%	\$0
RENTALS & LEASES - CRANDON PARK	\$20,125	\$22,000	\$10,735	\$22,000	0%	\$0
ADVERTISING	\$13,836	\$15,000	\$5,812	\$15,000	0%	\$0
ONLINE REGISTRATION	\$1,000	\$6,000	\$2,168	\$6,000	0%	\$0
*TACKLE FOOTBALL	\$37,807	\$45,000	\$16,375	\$23,000	-49%	(\$22,000)
*FLAG FOOTBALL	\$8,621	\$16,000	\$2,067	\$5,000	-69%	(\$11,000)
*YOUTH SOCCER	\$207,154	\$185,000	\$171,201	\$230,000	24%	\$45,000
*BASKETBALL	\$35,611	\$35,000	\$32,643	\$35,000	0%	\$0
*BASEBALL	\$38,234	\$35,000	\$38,311	\$40,000	14%	\$5,000
*VOLLEYBALL	\$25,757	\$10,000	\$9,073	\$16,000	60%	\$6,000
*ADULT SOFTBALL	\$1,092	\$1,700	\$1,388	\$1,400	-18%	(\$300)
*ADULT SOCCER	\$5,851	\$18,000	\$4,935	\$6,525	-64%	(\$11,475)
*CHEERLEADING	\$2,411	\$8,000	\$1,264	\$5,000	-38%	(\$3,000)
Total Athletic Division Expenses	\$559,572	\$566,107	\$426,051	\$580,928	3%	\$14,821

* offset by Sports Program Revenue

Transportation Special Revenue Fund

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
LOCAL OPTION GAS TAX	\$188,021	\$200,894	\$151,914	\$194,396	-3%	(\$6,498)
TRANSPORTATION SURTAX	\$322,773	\$310,679	\$217,728	\$384,796	24%	\$74,117
COUNTY TOLL BRIDGE REVENUE	\$365,000	\$365,000	\$365,000	\$365,000	0%	\$0
INTEREST INCOME	\$263	\$500	\$15	\$250	-50%	(\$250)
Total Revenues	\$876,056	\$877,073	\$734,657	\$944,442	8%	\$67,369
TRANSPORTATION PROJECTS	\$0	\$248,531	\$0	\$436,457	76%	\$187,926
DEBT SERVICE - CRANDON BLVD, PHASE II	\$357,125	\$334,086	\$267,844	\$240,785	-28%	(\$93,301)
DEBT SERVICE - CRANDON BLVD, PHASE III	\$326,980	\$294,456	\$239,889	\$267,200	-9%	(\$27,256)
BOND COUNSEL	\$0	\$0	\$0	\$50,000	100%	\$50,000
Total Expenditures	\$684,105	\$877,073	\$507,733	\$944,442	8%	\$67,369
Excess (Revenues)/Expenditures	\$191,951	\$0	\$226,924	\$0		

Capital Projects Fund

Description	Actual @ 09/30/10	FY2011 Budget	Actual @ 07/31/11	FY2012 Proposed
GRANT REVENUE	\$261,587	\$0	\$0	\$0
INTEREST INCOME	\$102	\$6,000	\$0	\$150
Total Revenues	\$261,689	\$6,000	\$0	\$150
CAPITAL PROJECTS	\$1,941,493	\$6,000	\$0	\$150
Total Expenditures	\$1,941,493	\$6,000	\$0	\$150

Stormwater Fund

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
STORMWATER FEES	\$484,932	\$462,616	\$270,364	\$981,272	112%	\$518,656
GRANT REVENUE	\$172,164	\$0	\$0	\$0	0%	\$0
INTEREST INCOME	\$461	\$100	\$282	\$350	250%	\$250
Total Revenues	\$657,557	\$462,716	\$270,646	\$981,622	112%	\$518,906
PUBLIC WORKS COST SHARING	\$0	\$0	\$0	\$50,487	100%	\$50,487
PROFESSIONAL SERVICES	\$0	\$0	\$258,301	\$22,000	100%	\$22,000
OPERATIONS & MAINTENANCE	\$100,675	\$75,000	\$78,467	\$161,440	115%	\$86,440
ADMINISTRATIVE EXPENSES	\$2,737	\$4,000	\$6,787	\$15,000	275%	\$11,000
STRUCTURAL IMPROVEMENTS	\$0	\$0	\$16,070	\$140,000	100%	\$140,000
DEBT SERVICE	\$584,562	\$588,785	\$145,891	\$573,707	-3%	(\$15,078)
MAINTENANCE RESERVE	\$0	\$0	\$0	\$18,988	100%	\$18,988
Total Expenditures	\$687,973	\$667,785	\$505,516	\$981,622	47%	\$313,837
Excess (Revenues)/Expenditures	(\$30,416)	(\$205,069)	(\$234,870)	\$0		

Solid Waste

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 07/31/11	Proposed	%	dollar
SOLID WASTE COLLECTION	\$615,480	\$618,450	\$574,577	\$618,450	0%	\$0
OTHER REVENUE (LATE FEES)	\$2,679	\$0	\$11,427	\$0	0%	\$0
INTEREST INCOME	\$163	\$200	\$71	\$150	-25%	(\$50)
Total Revenues	\$618,322	\$618,650	\$586,075	\$618,600	0%	(\$50)
CONTRACTUAL SERVICES	\$565,367	\$530,591	\$356,037	\$530,591	0%	\$0
ADMINISTRATIVE EXPENSES	\$17,881	\$15,000	\$7,189	\$15,000	0%	\$0
Total Expenditures	\$583,248	\$545,591	\$363,225	\$545,591	0%	\$0
Excess (Revenues)/Expenditures	\$35,074	\$73,059	\$222,850	\$73,009		