



VILLAGE OF KEY BISCAINE

Office of the Village Manager

MEMORANDUM

Village Council

Franklin H. Caplan, *Mayor*

Michael E. Kelly, *Vice Mayor*

Michael W. Davey

Enrique Garcia

Robert Gusman

Mayra P. Lindsay

James S. Taintor

Village Manager

Genaro "Chip" Iglesias

DATE: June 14, 2011
TO: Honorable Mayor and Members of the Village Council
FROM: Genaro "Chip" Iglesias, Village Manager
RE: Budget Workshop: Proposed Budget FY2012

The attached budget is a preliminary budget that will require additional changes from staff, as well as, Council direction and community input. The budget workshop will provide an opportunity to begin deliberations in preparation for our two budget hearings on September 13th and 27th for final budget adoption. On June 1st, the Property Appraiser published the preliminary property values. On July 1st, the final assessment will be provided. We have experienced an increase in our property values of 1.5%, which is the first increase in four years. At a 3.2 Millage rate, this would generate approximately an additional \$243,929. Last year we had a decrease of 8.6%. Our reduction in revenue from property taxes last year was approximately \$1.5 million.

The State of Florida will be providing their projection of state shared revenues at the end of June (not available at the time of creating the agenda). The enclosed property tax revenue estimated is with the current 3.2 millage rate. Millage rate will be a key point of discussion during our budget deliberations due to pressure on the operating budget, lack of investment for capital needs this budget year and next fiscal year and recent discussion on land acquisition.

Some assumptions included within this budget:

- Police Officers, Sergeants, and Lieutenants- COLA based on CPI; at 3% reflecting labor contract obligations
- Fire Department- labor contract obligations; Step of 5% for eligible personnel
- 15% Cost Sharing for Public Works Department from the Stormwater Fund
- General Employees- labor contract negotiations are ongoing; therefore, merit and COLA increases have not been included, but may be added at a later date.

The Village will commence negotiations with the Fire Fighters on August 1, 2011. These negotiations will also impact the outcome of our budget deliberations. Additionally certain labor assumptions could change, thereby changing the figures. Upon further deliberations and community input, we will continue to prepare a budget for our September budget hearings. On July 5th, we will preliminarily set our millage rate at the Council meeting. We may want to consider setting a rate that is above the current 3.2 to allow some flexibility in our budget preparation and discussion. This rate can always be lowered and set at the current rate, if so desired, after a full and complete discussion and analysis.

Our budget has reflected the needs of the community each of the last three years, despite substantial revenue reduction. At the same time, we have lowered our expenses by instituting cost-cutting measures, reorganization of service delivery, and seeking new services provided to the Village in a more cost efficient manner. Despite the revenue reduction and cost-cutting measures, we have delivered surpluses each year. These collective actions have allowed a reserve carry-forward of approximately \$2.5 million to utilize in a strategic manner to fund certain priorities without increasing taxes.

I commend all employees and Department Heads for continuing to deliver quality services more efficiently and sacrificing salary and benefits. This sacrifice will be needed again to be able to balance all community needs. Operational expenses have been reduced substantially and placed an ongoing pressure to maintain the level of service.

The goal for this budget, as in the previous years, is to not impact services, while "holding the line" on expenditures. This is a preliminary step in the budgeting process and I look forward for Council's direction and community input.



Village of Key Biscayne
Proposed Budget
Fiscal Year 2011-2012

**Village of Key Biscayne
Proposed Budget FY2012
Summary**

	FY2011 Budget	Actual @ 05/31/11	FY2012 Proposed	variance	
				%	dollar
Revenues					
Ad-Valorem Taxes	\$16,506,471	\$15,674,290	\$16,750,400	1%	\$243,929
Franchise Fees	\$1,000,000	\$0	\$1,000,000	0%	\$0
Utility Taxes	\$2,580,000	\$1,428,224	\$2,620,000	2%	\$40,000
State Shared Revenue	\$897,600	\$544,410	\$852,000	-5%	(\$45,600)
Licenses & Permits	\$1,125,250	\$1,415,078	\$1,301,300	16%	\$176,050
Charges for Services	\$2,359,302	\$1,976,542	\$2,451,925	4%	\$92,623
Grants & Donations	\$0	\$6,278	\$0	0%	\$0
Other Revenue	\$114,380	\$431,417	\$109,640	-4%	(\$4,740)
Total Revenues	\$24,583,003	\$21,476,240	\$25,085,265	2%	\$502,262
Expenditures					
Council	\$282,789	\$150,156	\$322,592	14%	\$39,803
Manager	\$1,046,994	\$595,564	\$1,050,062	0%	\$3,068
Clerk	\$400,025	\$220,388	\$341,601	-15%	(\$58,424)
Attorney	\$490,000	\$253,103	\$490,000	0%	\$0
Debt Service	\$3,422,589	\$2,727,347	\$3,087,061	-10%	(\$335,528)
BZP	\$1,588,899	\$1,030,652	\$1,681,833	6%	\$92,934
Police	\$5,333,030	\$3,375,931	\$5,380,146	1%	\$47,115
Fire	\$6,268,739	\$3,848,178	\$6,372,192	2%	\$103,453
Public Works	\$1,863,424	\$956,091	\$1,748,237	-6%	(\$115,187)
Parks	\$1,100,724	\$680,104	\$1,063,299	-3%	(\$37,425)
Comm Ctr	\$2,027,398	\$1,382,775	\$2,019,090	0%	(\$8,308)
Athletics	\$565,252	\$318,600	\$572,115	1%	\$6,863
Total Expenditures	\$24,389,863	\$15,538,889	\$24,128,228	-1%	(\$261,636)
Excess (Revenues)/Expenditures	\$193,140	\$5,937,351	\$957,037	3%	\$763,898
Other Financing Sources					
Operating Transfer - Capital Projects			\$957,037		
Total Excess (Revenues)/Expenditures			\$0		

General Fund Revenues

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
* AD VALOREM TAX (millage = 3.2)	\$17,832,874	\$16,506,471	\$15,674,290	\$16,750,400	1%	\$243,929
FRANCHISE FEE - ELECTRIC	\$1,006,415	\$1,000,000	\$0	\$1,000,000	0%	\$0
UTILITY TAX - ELECTRIC	\$1,247,644	\$1,100,000	\$656,323	\$1,150,000	5%	\$50,000
UTILITY TAX - WATER	\$311,639	\$270,000	\$181,588	\$300,000	11%	\$30,000
UTILITY TAX - GAS	\$95,749	\$130,000	\$73,918	\$95,000	-27%	(\$35,000)
UTILITY TAX - COMMUNICATIONS	\$1,076,734	\$1,080,000	\$516,396	\$1,075,000	0%	(\$5,000)
STATE REVENUE SHARING	\$195,844	\$209,840	\$125,860	\$200,000	-5%	(\$9,840)
ALCOHOLIC BEVERAGE TAX	\$12,559	\$10,000	\$7,453	\$12,000	20%	\$2,000
HALF CENT SALES TAX	\$632,622	\$677,760	\$411,096	\$640,000	-6%	(\$37,760)
LOCAL BUSINESS TAX RECEIPT	\$152,044	\$150,000	\$127,556	\$150,000	0%	\$0
BUILDING PERMITS	\$1,177,779	\$975,000	\$1,286,332	\$1,100,000	13%	\$125,000
SONESTA PROJECT BUILDING PERMITS	\$0	\$0	\$0	\$50,000	100%	\$50,000
CERTIFICATES OF OCCUPANCY	\$6,606	\$250	\$1,190	\$1,300	420%	\$1,050
COMM CTR - POINT OF SALE	\$261,897	\$239,290	\$202,107	\$270,000	13%	\$30,710
COMM CTR - COURSE REVENUE	\$937,691	\$905,943	\$585,511	\$900,000	-1%	(\$5,943)
COMM CTR - FACILITY RENTALS	\$53,965	\$14,208	\$8,660	\$12,000	-16%	(\$2,208)
COMM CTR - MEMBERSHIPS	\$546,345	\$641,711	\$382,869	\$630,000	-2%	(\$11,711)
SPORTS PROGRAMS REVENUE	\$307,498	\$315,000	\$363,894	\$361,925	15%	\$46,925
FIRE RESCUE TRANSPORT FEES	\$146,357	\$120,000	\$112,058	\$140,000	17%	\$20,000
ZONING & SITE PLAN REVIEW FEES	\$26,528	\$20,000	\$29,710	\$20,000	0%	\$0
ZONING HEARING FEES	\$1,145	\$1,500	\$185	\$1,000	-33%	(\$500)
RESEARCH & LIEN LETTERS	\$23,342	\$18,000	\$17,900	\$24,000	33%	\$6,000
POLICE OFF DUTY FEES	\$1,479	\$0	\$1,473	\$0	0%	\$0
BUILDING CODE VIOLATION FINES	\$38,743	\$80,000	\$257,940	\$80,000	0%	\$0
FIRE CODE FEES/FINES	\$12,618	\$3,500	\$11,265	\$12,000	243%	\$8,500
PROPERTY MAINTENANCE VIOLATIONS	\$3,520	\$150	\$2,970	\$1,000	567%	\$850
GRANTS	\$48,863	\$0	\$6,078	\$0	0%	\$0
DONATIONS & CONTRIBUTIONS	\$1,250	\$0	\$200	\$0	0%	\$0
FEMA REIMBURSEMENTS	\$114,889	\$0	\$0	\$0	0%	\$0
FIREFIGHTERS SUPPLEMENT	\$10,740	\$14,380	\$10,980	\$14,640	2%	\$260
FINES & FORFEITURES	\$39,176	\$30,000	\$13,048	\$30,000	0%	\$0
SCHOOL CROSSING GUARDS	\$37,184	\$35,000	\$19,084	\$35,000	0%	\$0
MISCELLANEOUS INCOME	\$34,498	\$10,000	\$21,366	\$15,000	50%	\$5,000
INTEREST INCOME	\$20,986	\$25,000	\$10,809	\$15,000	-40%	(\$10,000)
SALE OF FIXED ASSETS	\$9,000	\$0	\$34,450	\$0	0%	\$0
CAPITAL LEASE PROCEEDS	\$0	\$0	\$321,681	\$0	0%	\$0
Total Revenues	\$26,426,223	\$24,583,003	\$21,476,240	\$25,085,265	2%	\$502,262

* 06/01/11 Preliminary Valuation = \$5,510,000,000

Council

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
ADMINISTRATIVE EXPENSES	\$16,242	\$20,000	\$19,394	\$20,000	0%	\$0
MEMBERSHIP AND DUES	\$8,247	\$10,000	\$5,934	\$8,500	-15%	(\$1,500)
WEBSITE/COMMUNICATIONS	\$7,207	\$8,384	\$6,526	\$9,425	12%	\$1,041
ART IN PUBLIC PLACES	\$18,030	\$37,710	\$15,207	\$37,710	0%	\$0
CAPITAL OUTLAY	\$69,023	\$30,000	\$4,984	\$30,000	0%	\$0
INSURANCE	\$15,835	\$12,167	\$7,873	\$12,000	-1%	(\$167)
COMMITTEE EXPENSES	\$0	\$500	\$670	\$500	0%	\$0
STATE RELATIONS REPRESENTATIVE	\$55,000	\$56,000	\$36,667	\$56,000	0%	(\$0)
VIDEOGRAPHER & EQUIPMENT	\$0	\$0	\$0	\$50,400	100%	\$50,400
ELECTRICITY	\$4,893	\$4,971	\$2,494	\$5,000	1%	\$29
CHAMBER OF COMMERCE	\$67,557	\$67,557	\$39,408	\$67,557	0%	\$0
YOUTH COUNCIL	\$21,519	\$22,000	\$3,382	\$12,000	-45%	(\$10,000)
HISTORICAL SOCIETY	\$13,905	\$13,500	\$7,616	\$13,500	0%	\$0
Total Council Expenses	\$297,460	\$282,789	\$150,156	\$322,592	14%	\$39,803

Manager

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
VILLAGE MANAGER	\$178,200	\$178,200	\$113,774	\$178,200	0%	(\$0)
FINANCE DIRECTOR	\$0	\$100,000	\$0	\$100,000	0%	\$0
EXECUTIVE ASSISTANT TO THE MANAGER	\$61,623	\$64,728	\$41,054	\$64,728	0%	(\$0)
HUMAN RESOURCES COORDINATOR	\$73,558	\$73,277	\$46,784	\$73,277	0%	(\$0)
IT ADMINISTRATOR	\$75,276	\$80,305	\$49,374	\$80,305	0%	(\$0)
SPL PROJECTS COORDINATOR	\$17,382	\$17,316	\$11,055	\$17,316	0%	(\$0)
PAYROLL TAXES	\$26,364	\$38,782	\$17,636	\$39,308	1%	\$526
RETIREMENT CONTRIBUTIONS	\$48,602	\$60,832	\$32,196	\$61,659	1%	\$827
LIFE, HEALTH, DISABILITY INSURANCE	\$39,136	\$36,136	\$24,778	\$39,450	9%	\$3,314
WORKERS COMPENSATION	\$849	\$849	\$566	\$850	0%	\$1
INDEPENDENT AUDITORS	\$87,521	\$66,500	\$63,242	\$66,500	0%	\$0
CONTRACT SERVICES - APPRAISER	\$2,200	\$5,000	\$0	\$2,500	-50%	(\$2,500)
CONTRACT SERVICES - FINANCE	\$110,000	\$110,000	\$73,333	\$110,000	0%	\$0
CONTRACT SERVICES - FINANCIAL ADVISOR	\$0	\$37,500	\$26,000	\$50,000	33%	\$12,500
CONTRACT SERVICES - FACILITY MGMT	\$1,817	\$6,574	\$4,275	\$5,926	-10%	(\$648)
ADMINSTRATIVE EXPENSES	\$46,892	\$31,000	\$24,378	\$30,000	-3%	(\$1,000)
TRAVEL & PER DIEM	\$2,195	\$3,240	\$1,014	\$2,500	-23%	(\$740)
WEBSITE CONSULTING	\$4,295	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS	\$9,822	\$9,585	\$5,671	\$10,500	10%	\$915
POSTAGE	\$531	\$10,000	\$801	\$3,000	-70%	(\$7,000)
UTILITIES	\$7,255	\$8,777	\$3,976	\$7,260	-17%	(\$1,517)
RENTALS & LEASES	\$9,443	\$7,540	\$4,650	\$7,550	0%	\$10
INSURANCE	\$9,277	\$8,449	\$5,792	\$8,500	1%	\$51
VILLAGE HALL MAINTENANCE	\$11,440	\$5,260	\$1,887	\$5,800	10%	\$540
PRINTING & BINDING	\$1,443	\$1,500	\$720	\$1,500	0%	\$0
MISCELLANEOUS EXPENSES	\$1,235	\$2,000	\$880	\$1,500	-25%	(\$500)
EDUCATION & TRAINING	\$1,959	\$6,000	\$3,977	\$5,250	-13%	(\$750)
OFFICE SUPPLIES	\$12,985	\$10,000	\$8,225	\$13,000	30%	\$3,000
FURNITURE & FIXTURES	\$0	\$1,000	\$0	\$1,000	0%	\$0
EQUIPMENT	\$2,328	\$3,000	\$1,187	\$3,000	0%	\$0
CONTINGENCY FOR EMERGENCY	\$1,983	\$60,000	\$25,368	\$55,000	-8%	(\$5,000)
Total Manager Expenses	\$845,612	\$1,046,994	\$595,564	\$1,050,062	0%	\$3,068

Clerk

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
VILLAGE CLERK	\$107,394	\$106,983	\$68,304	\$106,983	0%	(\$0)
ASSISTANT TO VILLAGE CLERK	\$41,115	\$45,035	\$27,305	\$45,035	0%	(\$0)
PAYROLL TAXES	\$11,539	\$11,465	\$7,452	\$11,629	1%	\$164
RETIREMENT CONTRIBUTIONS	\$17,748	\$17,985	\$11,750	\$18,242	1%	\$257
LIFE, HEALTH, DISABILITY INSURANCE	\$11,618	\$10,800	\$8,450	\$11,530	7%	\$730
WORKERS COMPENSATION	\$328	\$420	\$168	\$420	0%	\$0
CONTRACT SERVICES - FACILITY MGMT	\$1,833	\$6,598	\$4,287	\$5,926	-10%	(\$672)
TRAVEL & PER DIEM	\$2,170	\$4,395	\$2,130	\$3,500	-20%	(\$895)
CAR ALLOWANCE	\$4,800	\$4,800	\$3,200	\$4,800	0%	\$0
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS & POSTAGE	\$5,815	\$5,876	\$3,710	\$5,800	-1%	(\$76)
UTILITIES	\$7,247	\$8,000	\$3,976	\$6,750	-16%	(\$1,250)
RENTALS & LEASES	\$439	\$200	\$431	\$900	350%	\$700
INSURANCE	\$9,277	\$8,449	\$5,728	\$8,500	1%	\$51
VILLAGE HALL MAINTENANCE	\$8,181	\$5,235	\$1,189	\$5,300	1%	\$65
IMAGING EQUIPMENT/SUPPLIES	\$4,170	\$5,000	\$4,095	\$5,000	0%	\$0
ORDINANCE CODIFICATION	\$600	\$3,500	\$4,905	\$3,500	0%	\$0
ELECTION EXPENSES	\$0	\$15,000	\$4,873	\$10,000	-33%	(\$5,000)
ELECTION ADVERTISING	\$1,054	\$15,000	\$3,923	\$15,000	0%	\$0
LEGAL ADVERTISING	\$30,067	\$50,000	\$13,117	\$50,000	0%	\$0
VIDEOGRAPHER & EQUIPMENT	\$51,567	\$50,400	\$29,332	\$0	-100%	(\$50,400)
VIDEO STREAMING	\$5,852	\$9,000	\$5,824	\$9,600	7%	\$600
OFFICE SUPPLIES	\$3,789	\$5,500	\$2,246	\$5,000	-9%	(\$500)
VIDEO & FILMING SUPPLIES	\$1,265	\$2,500	\$328	\$1,500	-40%	(\$1,000)
MEMBERSHIP & DUES	\$810	\$1,240	\$695	\$1,000	-19%	(\$240)
CAPITAL OUTLAY	\$0	\$3,000	\$0	\$1,000	-67%	(\$2,000)
Total Clerk Expenses	\$332,428	\$400,025	\$220,388	\$341,601	-15%	(\$58,424)

Attorney

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
PROFESSIONAL FEES	\$273,370	\$190,000	\$104,572	\$275,000	45%	\$85,000
PROFESSIONAL FEES - LAWSUITS	\$65,928	\$100,000	\$25,232	\$55,000	-45%	(\$45,000)
PROFESSIONAL FEES - LABOR RELATIONS	\$80,382	\$100,000	\$69,831	\$100,000	0%	\$0
PROFESSIONAL FEES - LAND DEVELOPMENT	\$86,877	\$100,000	\$53,469	\$60,000	-40%	(\$40,000)
Total Attorney Expenses	\$506,557	\$490,000	\$253,103	\$490,000	0%	\$0

Debt Service

Description	FY2011	Actual	FY2012	variance	
	Budget	@ 05/31/11	Proposed	%	dollar
BOND COUNSEL	\$15,500	\$10,228	\$15,500	0%	\$0
SERIES 1999 - CIVIC CENTER #1	\$823,449	\$824,628	\$823,942	0%	\$493
SERIES 2000 - CIVIC CENTER #2	\$890,860	\$891,214	\$682,027	-23%	(\$208,833)
SERIES 2002 - CIVIC CENTER #3	\$741,176	\$511,265	\$664,925	-10%	(\$76,251)
SERIES 2004 - CIVIC CENTER #4	\$386,953	\$277,704	\$357,741	-8%	(\$29,212)
FL DEP 2003 - SEWER LOAN #1	\$28,137	\$28,134	\$28,134	0%	(\$3)
FL DEP 2009 - SEWER LOAN #2	\$368,348	\$184,174	\$368,348	0%	\$0
VLLG HALL PARKING LOT (ESTIMATE)	\$168,166	\$0	\$146,443	-13%	(\$21,723)
Total Debt Service Expenses	\$3,422,589	\$2,727,347	\$3,087,061	-10%	(\$335,528)

Building, Zoning & Planning

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
DIRECTOR	\$158,811	\$158,202	\$101,006	\$158,202	0%	\$0
BUILDING OFFICIAL	\$155,303	\$154,651	\$98,739	\$154,651	0%	\$0
CHIEF PERMIT CLERK	\$62,435	\$62,195	\$39,709	\$62,195	0%	\$0
PERMIT CLERK	\$51,878	\$51,679	\$32,995	\$51,679	0%	\$0
PERMIT CLERK	\$48,533	\$49,218	\$31,424	\$49,218	0%	\$0
PERMIT CLERK/CODE ENFORCEMENT	\$46,523	\$49,218	\$30,784	\$49,218	0%	\$0
RECEPTIONIST/PERMIT CLERK	\$38,508	\$41,311	\$25,271	\$41,311	0%	\$0
PLAN REVIEWER	\$85,410	\$85,102	\$54,334	\$85,102	0%	(\$0)
SENIOR CODE ENFORCEMENT OFFICER	\$59,869	\$64,969	\$39,505	\$64,969	0%	(\$0)
CHIEF BUILDING INSPECTOR	\$96,740	\$96,370	\$61,528	\$96,370	0%	(\$0)
CHIEF ELECTRICAL INSPECTOR	\$95,558	\$96,370	\$61,528	\$96,370	0%	(\$0)
CHIEF MECHANICAL INSPECTOR	\$24,960	\$24,960	\$23,040	\$46,800	88%	\$21,840
CHIEF PLUMBING INSPECTOR	\$96,740	\$96,370	\$54,596	\$75,508	-22%	(\$20,862)
BUILDING INSPECTOR	\$80,678	\$80,241	\$51,231	\$80,241	0%	\$0
PART TIME INSPECTORS/CONTRACTUAL	\$2,125	\$10,000	\$12,714	\$10,000	0%	\$0
PAYROLL TAXES	\$78,221	\$85,179	\$51,543	\$85,820	1%	\$641
RETIREMENT CONTRIBUTIONS	\$128,630	\$129,419	\$81,075	\$127,804	-1%	(\$1,615)
LIFE, HEALTH, DISABILITY INSURANCE	\$79,608	\$70,200	\$55,579	\$74,815	7%	\$4,615
WORKERS COMPENSATION	\$18,130	\$19,927	\$10,545	\$16,000	-20%	(\$3,927)
MASTER PLAN	\$0	\$500	\$0	\$500	0%	\$0
PROFESSIONAL SERVICES	\$8,012	\$11,000	\$9,928	\$11,000	0%	\$0
SPECIAL MASTERS	\$1,294	\$2,000	\$614	\$2,000	0%	\$0
* CONTRACT SERVICES - FIRE CODE REVIEW/INSPECTION	\$0	\$0	\$0	\$50,000	100%	\$50,000
CONTRACT SERVICES - LIGHTING ORDIN. CODE ENFORCE	\$0	\$0	\$0	\$35,000	100%	\$35,000
CONTRACT SERVICES - FACILITY MGMT	\$5,442	\$19,783	\$12,855	\$17,779	-10%	(\$2,004)
MILEAGE	\$4,389	\$4,536	\$2,672	\$4,656	3%	\$120
CAR ALLOWANCE	\$4,800	\$4,800	\$3,200	\$4,800	0%	\$0
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS	\$8,162	\$8,453	\$4,954	\$8,375	-1%	(\$78)
POSTAGE	\$2,619	\$1,000	\$1,528	\$1,500	50%	\$500
UTILITIES	\$22,084	\$26,332	\$12,401	\$23,000	-13%	(\$3,332)
RENTALS & LEASES	\$6,643	\$6,205	\$4,340	\$6,580	6%	\$375
INSURANCE	\$25,788	\$25,348	\$17,183	\$25,385	0%	\$37
VILLAGE HALL MAINTENANCE	\$22,727	\$5,717	\$3,209	\$4,400	-23%	(\$1,317)
PRINTING & BINDING	\$4,994	\$4,000	\$1,611	\$4,000	0%	\$0
ELECTRONIC SCANNING	\$15,022	\$15,000	\$13,327	\$23,000	53%	\$8,000
MISCELLANEOUS EXPENSES	\$1,975	\$1,000	\$2,021	\$2,000	100%	\$1,000
OFFICE SUPPLIES	\$13,626	\$11,000	\$15,322	\$15,000	36%	\$4,000
MEMBERSHIP & DUES	\$2,892	\$5,000	\$2,500	\$3,900	-22%	(\$1,100)
EDUCATION & TRAINING	\$200	\$3,000	\$2,869	\$3,000	0%	\$0
EQUIPMENT	\$5,886	\$5,000	\$0	\$5,000	0%	\$0
Total Buildingg, Zoning & Planning Expenses	\$1,568,967	\$1,588,899	\$1,030,652	\$1,681,833	6%	\$92,934

* offset by Sonesta Project permit fees

Police

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
CHIEF OF POLICE	\$155,245	\$154,650	\$98,738	\$154,650	0%	\$0
DEPUTY CHIEF OF POLICE	\$129,245	\$128,750	\$82,202	\$128,750	0%	(\$0)
POLICE LIEUTENANTS	\$418,217	\$427,361	\$270,986	\$440,182	3%	\$12,821
POLICE SERGEANTS	\$327,292	\$357,536	\$241,765	\$368,262	3%	\$10,726
POLICE OFFICERS	\$1,236,308	\$1,337,005	\$886,946	\$1,377,116	3%	\$40,110
MUNICIPAL UTILITY WORKERS	\$84,054	\$84,870	\$54,186	\$84,870	0%	\$0
INFORMATION SYSTEMS ADMINISTRATOR	\$65,491	\$66,067	\$44,290	\$66,067	0%	\$0
VACATION EXCESS	\$80,135	\$106,128	\$56,461	\$106,128	0%	\$0
COURT EXPENSES	\$1,001	\$24,675	\$16,065	\$24,675	0%	\$0
EXECUTIVE ADMINISTRATIVE ASSISTANT	\$61,511	\$61,302	\$39,139	\$61,302	0%	(\$0)
ACCREDITATION MANAGER	\$47,468	\$47,259	\$30,173	\$47,259	0%	\$0
DISPATCHERS	\$153,075	\$194,490	\$117,454	\$194,490	0%	\$0
COMMUNITY SERVICE AIDES	\$87,511	\$87,970	\$56,165	\$87,970	0%	(\$0)
CROSSING GUARDS	\$41,678	\$43,200	\$32,760	\$43,200	0%	\$0
OVERTIME	\$268,753	\$264,000	\$116,567	\$230,000	-13%	(\$34,000)
HOLIDAY PAY	\$124,494	\$142,712	\$89,989	\$142,712	0%	\$0
INCENTIVE PAY	\$18,640	\$21,780	\$12,620	\$21,780	0%	\$0
ACCREDITATION	\$4,294	\$7,571	\$2,987	\$13,818	83%	\$6,247
PAYROLL TAXES	\$242,333	\$263,587	\$160,465	\$273,825	4%	\$10,238
RETIREMENT CONTRIBUTIONS	\$402,544	\$427,674	\$299,083	\$434,638	2%	\$6,964
LIFE, HEALTH, DISABILITY INSURANCE	\$359,936	\$382,032	\$276,616	\$391,278	2%	\$9,246
WORKERS COMPENSATION	\$67,383	\$100,473	\$61,980	\$102,000	2%	\$1,527
CONTRACT SERVICES - FACILITY MGMT	\$10,975	\$39,560	\$25,703	\$35,560	-10%	(\$4,000)
INVESTIGATION EXPENSE	\$2,861	\$4,000	\$1,883	\$2,645	-34%	(\$1,355)
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS	\$44,430	\$53,048	\$28,660	\$53,048	0%	(\$0)
ELECTRICITY	\$41,074	\$42,859	\$21,969	\$42,859	0%	\$0
WATER & SEWER	\$2,760	\$9,805	\$2,362	\$9,805	0%	\$0
RENTALS & LEASES	\$12,606	\$12,437	\$8,026	\$12,437	0%	\$0
INSURANCE	\$89,466	\$52,838	\$34,367	\$53,000	0%	\$162
VILLAGE HALL MAINTENANCE	\$64,653	\$31,440	\$17,618	\$31,440	0%	(\$0)
VEHICLE MAINTENANCE	\$59,817	\$49,384	\$29,441	\$44,264	-10%	(\$5,120)
BOAT MAINTENANCE	\$14,145	\$11,500	\$4,751	\$11,500	0%	\$0
VEHICLE FUEL	\$100,460	\$105,000	\$64,112	\$100,000	-5%	(\$5,000)
BOAT FUEL	\$9,986	\$12,000	\$5,214	\$14,000	17%	\$2,000
D.A.R.E. PROGRAM	\$8,758	\$10,000	\$6,858	\$9,700	-3%	(\$300)
RECRUITING/HIRING/PHYSICALS	\$15,390	\$25,610	\$5,491	\$27,574	8%	\$1,964
OFFICE SUPPLIES	\$20,632	\$20,000	\$14,783	\$20,000	0%	\$0
OPERATING EXPENSES	\$13,891	\$16,275	\$10,550	\$15,500	-5%	(\$775)
UNIFORMS	\$27,014	\$38,700	\$25,658	\$38,000	-2%	(\$700)
RANGE EXPENSES	\$5,087	\$7,376	\$2,576	\$8,919	21%	\$1,543
MEMBERSHIP & DUES	\$2,534	\$3,462	\$1,577	\$2,237	-35%	(\$1,225)
EDUCATION & TRAINING	\$14,864	\$35,000	\$7,272	\$30,000	-14%	(\$5,000)
TUITION REIMBURSEMENT	\$870	\$5,000	\$979	\$5,000	0%	\$0
POLICE EQUIPMENT	\$18,899	\$13,000	\$5,472	\$13,000	0%	\$0
Total Police Expenses	\$4,961,530	\$5,333,030	\$3,375,931	\$5,380,146	1%	\$47,115

Fire Rescue

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
FIRE CHIEF	\$163,426	\$162,566	\$103,792	\$162,566	0%	(\$0)
DEPUTY FIRE CHIEF	\$136,580	\$136,057	\$86,867	\$136,057	0%	(\$0)
FIRE CAPTAINS	\$386,141	\$383,193	\$243,180	\$383,193	0%	\$0
EXECUTIVE ASST TO FIRE CHIEFS	\$138,603	\$114,402	\$73,042	\$114,402	0%	\$0
FIRE LIEUTENANTS	\$636,108	\$666,422	\$422,921	\$666,422	0%	(\$0)
DRIVER/ENGINEER	\$1,231,640	\$1,064,535	\$809,690	\$1,089,495	2%	\$24,960
FIREFIGHTERS/PARAMEDICS	\$772,939	\$1,011,854	\$483,267	\$1,053,617	4%	\$41,763
ADMINISTRATIVE ASSISTANT	\$48,951	\$48,763	\$31,133	\$48,763	0%	\$0
ACTING SUPERVISOR PAY	\$16,544	\$15,000	\$7,894	\$15,000	0%	\$0
OVERTIME	\$108,299	\$175,000	\$50,568	\$150,000	-14%	(\$25,000)
HOLIDAY PAY	\$46,864	\$50,000	\$29,655	\$50,000	0%	\$0
INCENTIVE PAY	\$14,380	\$14,380	\$9,760	\$14,640	2%	\$260
VACATION EXCESS PAY	\$73,596	\$75,000	\$55,747	\$75,000	0%	\$0
PAYROLL TAXES	\$272,261	\$297,607	\$172,073	\$302,875	2%	\$5,268
RETIREMENT CONTRIBUTIONS	\$528,780	\$559,017	\$346,856	\$545,633	-2%	(\$13,384)
LIFE, HEALTH, DISABILITY INSURANCE	\$419,849	\$432,482	\$325,014	\$480,719	11%	\$48,237
WORKERS COMPENSATION	\$115,177	\$134,718	\$82,402	\$124,000	-8%	(\$10,718)
CONTRACT SERVICES - FIRE PREVENTION	\$0	\$0	\$0	\$45,000	100%	\$45,000
CONTRACT SERVICES - FACILITY MGMT	\$21,608	\$25,973	\$15,981	\$17,969	-31%	(\$8,004)
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS	\$30,168	\$28,913	\$17,531	\$28,913	0%	\$0
POSTAGE	\$408	\$500	\$449	\$500	0%	\$0
UTILITIES	\$8,604	\$7,050	\$3,247	\$7,050	0%	(\$0)
ELECTRICITY	\$24,993	\$28,168	\$13,902	\$28,168	0%	\$0
RENTALS & LEASES	\$4,686	\$4,228	\$3,022	\$4,828	14%	\$600
INSURANCE	\$116,011	\$91,877	\$58,358	\$90,000	-2%	(\$1,877)
FIRE RESCUE BLDG MAINTENANCE	\$52,222	\$40,000	\$25,773	\$36,400	-9%	(\$3,600)
VEHICLE MAINTENANCE	\$6,531	\$6,208	\$1,656	\$6,208	0%	\$0
VEHICLE FUEL & OIL	\$2,086	\$4,000	\$1,370	\$4,000	0%	\$0
PRINTING	\$1,354	\$2,500	\$767	\$2,500	0%	\$0
RECRUITING/HIRING/PHYSICALS	\$15,150	\$22,000	\$13,960	\$22,000	0%	\$0
AUTOMATIC AID AGREEMENT	\$522,646	\$537,264	\$313,404	\$537,264	0%	\$0
FIRE RESCUE SAFETY AGREEMENTS	\$2,209	\$5,000	\$99	\$5,000	0%	\$0
ALS LICENSE-FIRE SAFETY	\$1,625	\$2,500	\$0	\$2,500	0%	\$0
MISCELLANEOUS	\$2,784	\$3,000	\$1,841	\$2,400	-20%	(\$600)
OFFICE SUPPLIES	\$6,434	\$5,500	\$3,096	\$5,500	0%	\$0
LINEN SUPPLIES	\$0	\$500	\$0	\$500	0%	\$0
UNIFORMS	\$34,883	\$40,350	\$8,910	\$40,350	0%	\$0
SMALL TOOLS-CONSUMABLE	\$1,628	\$625	\$511	\$625	0%	\$0
MEMBERSHIP & DUES	\$1,589	\$3,000	\$3,350	\$3,000	0%	\$0
EDUCATION & TRAINING	\$24,655	\$22,950	\$9,411	\$22,950	0%	\$0
TUITION REIMBURSEMENT	\$12,501	\$9,500	\$4,030	\$9,500	0%	\$0
FIRE/RESCUE EQUIPMENT	\$27,359	\$25,000	\$10,675	\$25,000	0%	\$0
FIRE/RESCUE FACILITIES	\$0	\$4,493	\$0	\$4,000	-11%	(\$493)
FIRE/RESCUE VEHICLES	\$3,000	\$3,000	\$0	\$3,000	0%	\$0
Total Fire Rescue Expenses	\$6,039,024	\$6,268,739	\$3,848,178	\$6,372,192	2%	\$103,453

Public Works

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
* PUBLIC WORKS DIRECTOR	\$99,718	\$100,463	\$62,210	\$85,394	-15%	(\$15,069)
* MAINTANENCE SUPERVISOR #1	\$66,518	\$69,539	\$42,538	\$59,108	-15%	(\$10,431)
* MAINTENANCE SUPERVISOR #2	\$47,492	\$49,558	\$31,641	\$42,124	-15%	(\$7,434)
ADMINISTRATIVE ASSISTANT	\$51,822	\$54,175	\$34,589	\$54,175	0%	(\$0)
SPL PROJECTS/ COMM COORDINATOR	\$17,382	\$17,316	\$11,055	\$17,316	0%	(\$0)
OVERTIME	\$12,345	\$9,902	\$5,101	\$9,500	-4%	(\$402)
PAYROLL TAXES	\$26,089	\$22,392	\$16,259	\$20,473	-9%	(\$1,919)
RETIREMENT CONTRIBUTIONS	\$33,936	\$33,936	\$22,366	\$30,974	-9%	(\$2,962)
LIFE, HEALTH, DISABILITY INSURANCE	\$21,306	\$21,600	\$17,318	\$21,016	-3%	(\$584)
WORKERS COMPENSATION	\$6,744	\$13,595	\$6,936	\$9,292	-32%	(\$4,303)
CONSULTING SERVICES	\$4,157	\$20,000	\$19,047	\$27,500	38%	\$7,500
HORTICULTURALIST	\$50,000	\$50,000	\$5,360	\$40,000	-20%	(\$10,000)
CONTRACT SERVICES - FACILITY MGMT	\$1,883	\$6,598	\$4,287	\$5,926	-10%	(\$672)
CONTRACT SERVICES - VILLAGEWIDE	\$652,838	\$658,357	\$364,218	\$638,357	-3%	(\$20,000)
ENHANCED LANDSCAPE STANDARDS	\$0	\$100,000	\$0	\$80,000	-20%	(\$20,000)
TREE TRIMMING	\$69,095	\$150,000	\$31,770	\$150,000	0%	\$0
BEACH CONSERVATION MONITORING	\$0	\$10,000	\$0	\$0	-100%	(\$10,000)
TRAVEL & PER DIEM	\$322	\$151	\$109	\$150	-1%	(\$1)
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$4,685	29%	\$1,041
COMMUNICATIONS & POSTAGE	\$8,015	\$7,376	\$5,100	\$8,500	15%	\$1,124
ELECTRICITY	\$7,467	\$6,619	\$3,661	\$6,600	0%	(\$19)
WATER & SEWER	\$404	\$1,772	\$315	\$600	-66%	(\$1,172)
ELECTRICITY-VILLAGE WIDE	\$59,932	\$84,421	\$38,387	\$60,000	-29%	(\$24,421)
WATER-VILLAGE WIDE	\$146,517	\$119,082	\$100,238	\$120,000	1%	\$918
RENTALS & LEASES	\$8,818	\$26,643	\$19,260	\$26,867	1%	\$224
INSURANCE	\$13,363	\$8,449	\$5,781	\$8,480	0%	\$31
VILLAGE HALL MAINTENANCE	\$9,230	\$5,236	\$1,925	\$4,800	-8%	(\$436)
MAINTENANCE & REPAIRS	\$81,775	\$118,700	\$43,234	\$100,000	-16%	(\$18,700)
VEHICLE MAINTENANCE	\$20,257	\$15,000	\$11,034	\$35,000	133%	\$20,000
MAINTENANCE CONTRACTS	\$14,711	\$21,000	\$17,997	\$20,000	-5%	(\$1,000)
STORM EXPENSE/PREPARATION	\$33,253	\$22,200	\$17,054	\$26,200	18%	\$4,000
SUPPLIES	\$14,566	\$9,700	\$6,265	\$9,200	-5%	(\$500)
SMALL TOOLS-CONSUMABLE	\$17,363	\$15,000	\$4,837	\$15,000	0%	\$0
EDUCATION & TRAINING	\$0	\$1,000	\$249	\$1,000	0%	\$0
EQUIPMENT	\$9,659	\$10,000	\$2,978	\$10,000	0%	\$0
Total Public Works Expenses	\$1,610,732	\$1,863,424	\$956,091	\$1,748,237	-6%	(\$115,187)

* Stormwater Cost Sharing - 15% of salaries

Parks & Recreation

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
RECREATION DIRECTOR	\$117,792	\$117,341	\$74,918	\$117,341	0%	\$0
ADMINISTRATIVE ASSISTANTS (2)	\$70,768	\$76,507	\$48,006	\$76,507	0%	\$0
ADULT PROGRAMS SUPERVISOR	\$66,575	\$66,320	\$42,343	\$66,320	0%	(\$0)
SPL PROJECTS/COMM COORDINATOR	\$34,764	\$34,631	\$22,111	\$34,631	0%	\$0
PAYROLL TAXES	\$18,247	\$22,140	\$11,972	\$22,552	2%	\$412
RETIREMENT CONTRIBUTIONS	\$34,644	\$34,731	\$23,310	\$35,376	2%	\$645
LIFE, HEALTH, DISABILITY INSURANCE	\$22,653	\$27,000	\$20,993	\$28,590	6%	\$1,590
WORKERS COMPENSATION	\$2,533	\$3,599	\$4,306	\$6,500	81%	\$2,901
SENIOR TRANSPORTATION	\$43,805	\$43,805	\$26,957	\$43,805	0%	(\$0)
SENIOR PROGRAMS	\$0	\$15,000	\$5,084	\$15,000	0%	\$0
TRAVEL & PER DIEM	\$441	\$2,200	\$531	\$1,700	-23%	(\$500)
WEBSITE CONSULTING	\$3,752	\$3,644	\$2,971	\$0	-100%	(\$3,644)
COMMUNICATIONS	\$10,755	\$10,900	\$6,213	\$10,900	0%	\$0
ELECTRICITY - ST. AGNES FIELD LIGHTS	\$7,280	\$12,000	\$6,363	\$12,000	0%	\$0
RENTALS & LEASES - COMM CTR	\$3,651	\$5,918	\$648	\$938	-84%	(\$4,980)
RENTALS & LEASES - ST. AGNES FIELD	\$40,000	\$40,000	\$40,000	\$40,000	0%	\$0
INSURANCE	\$19,410	\$18,251	\$11,810	\$18,000	-1%	(\$251)
VEHICLE MAINTENANCE	\$11,527	\$8,000	\$8,881	\$8,000	0%	\$0
MAINT/REPAIRS - PARKS/PLAYGRND	\$21,718	\$25,000	\$9,931	\$25,000	0%	\$0
FIELD MAINTENANCE	\$116,999	\$128,499	\$96,491	\$148,400	15%	\$19,901
ADVERTISING	\$39,382	\$42,500	\$20,176	\$38,000	-11%	(\$4,500)
SPECIAL EVENTS	\$81,655	\$92,800	\$42,639	\$57,800	-38%	(\$35,000)
KEY BISCAYNE ART FESTIVAL	\$4,000	\$4,000	\$0	\$4,000	0%	\$0
LIGHTHOUSE RUN & WALK	\$7,581	\$8,000	\$7,950	\$8,000	0%	\$0
FOURTH OF JULY FIREWORKS	\$94,055	\$101,238	\$75,929	\$101,238	0%	\$0
FOURTH OF JULY PARADE	\$16,000	\$18,000	\$0	\$18,000	0%	\$0
FOURTH OF JULY EVENT	\$13,511	\$12,200	\$0	\$12,200	0%	\$0
WINTERFEST	\$50,069	\$50,000	\$50,000	\$50,000	0%	\$0
OFFICE SUPPLIES	\$9,087	\$6,000	\$3,367	\$6,000	0%	\$0
UNIFORMS	\$1,241	\$2,000	\$305	\$2,000	0%	\$0
PROGRAM EXPENSES	\$29,597	\$27,000	\$3,429	\$26,000	-4%	(\$1,000)
MEMBERSHIP & DUES	\$1,210	\$2,000	\$804	\$2,000	0%	\$0
EDUCATION & TRAINING	\$5,003	\$8,000	\$3,272	\$5,000	-38%	(\$3,000)
PARK IMPROVEMENTS	\$12,437	\$13,500	\$6,086	\$13,500	0%	\$0
PROGRAM EQUIPMENT	\$7,027	\$9,000	\$2,309	\$8,000	-11%	(\$1,000)
Total Parks Expenses	\$1,019,167	\$1,100,724	\$680,104	\$1,063,299	-3%	(\$37,425)

Community Center

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
Revenues						
COMM CTR - POINT OF SALE	\$261,897	\$239,290	\$202,107	\$270,000	13%	\$30,710
COMM CTR - COURSE REVENUE	\$937,691	\$905,943	\$585,511	\$900,000	-1%	(\$5,943)
COMM CTR - FACILITY RENTALS	\$53,965	\$14,208	\$8,660	\$12,000	-16%	(\$2,208)
COMM CTR - MEMBERSHIPS	\$546,345	\$641,711	\$382,869	\$630,000	-2%	(\$11,711)
Community Center Revenues	\$1,799,898	\$1,801,152	\$1,179,147	\$1,812,000	1%	\$10,848
Expenditures						
COMMUNITY CENTER SUPERVISOR	\$68,341	\$73,687	\$44,806	\$73,687	0%	\$0
YOUTH SERVICES COORDINATOR	\$42,275	\$45,091	\$27,905	\$45,091	0%	\$0
FRONT DESK MANAGER	\$47,467	\$49,713	\$31,694	\$49,713	0%	\$0
PART TIME CENTER PERSONNEL	\$514,314	\$450,000	\$262,555	\$450,000	0%	\$0
PAYROLL TAXES	\$49,981	\$46,701	\$26,831	\$47,315	1%	\$614
RETIREMENT CONTRIBUTIONS	\$18,883	\$19,256	\$12,825	\$20,219	5%	\$963
LIFE, HEALTH, DISABILITY INSURANCE	\$20,121	\$16,200	\$12,690	\$17,009	5%	\$809
WORKERS COMPENSATION	\$13,825	\$18,449	\$8,388	\$13,000	-30%	(\$5,449)
CONTRACT SERVICES - FACILITY MGMT	\$24,805	\$189,520	\$131,960	\$189,516	0%	(\$4)
CONTRACT SERVICES - PROGRAM REVENUE	\$742,686	\$712,000	\$572,359	\$712,000	0%	\$0
WEBSITE CONSULTING	\$5,287	\$3,644	\$2,971	\$0	-100%	(\$3,644)
COMMUNICATIONS	\$13,271	\$15,214	\$8,665	\$15,694	3%	\$480
POSTAGE	\$1,367	\$1,500	\$427	\$1,500	0%	\$0
UTILITIES	\$119,822	\$122,000	\$73,289	\$122,000	0%	\$0
RENTALS & LEASES	\$217	\$600	\$112	\$5,445	807%	\$4,845
INSURANCE	\$90,892	\$83,143	\$55,620	\$83,000	0%	(\$143)
COMM CTR BLDG MAINTENANCE	\$267,560	\$62,480	\$35,531	\$60,200	-4%	(\$2,280)
MINOR REPAIRS	\$5,775	\$5,000	\$3,220	\$5,000	0%	\$0
ADVERTISING	\$25,042	\$35,000	\$15,939	\$30,500	-13%	(\$4,500)
OFFICE SUPPLIES	\$10,645	\$6,000	\$5,813	\$6,000	0%	\$0
UNIFORMS	\$1,442	\$2,000	\$1,353	\$2,000	0%	\$0
PROGRAM EXPENSES	\$63,952	\$70,200	\$47,820	\$70,200	0%	\$0
Community Center Expenses	\$2,147,970	\$2,027,398	\$1,382,775	\$2,019,090	0%	(\$8,308)
Excess (Revenues)/Expenditures	(\$348,072)	(\$226,246)	(\$203,628)	(\$207,090)		
Maintenance of Effort - General Fund		\$226,246		\$207,090		
Total Excess (Revenues)/Expenditures		\$0		\$0		

Athletic Division

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
ATHLETIC COORDINATOR	\$51,691	\$54,037	\$34,501	\$54,037	0%	\$0
ASST ATHLETIC COORDINATOR	\$24,794	\$31,450	\$19,838	\$31,450	0%	(\$0)
PART TIME EMPLOYEES	\$22,502	\$30,000	\$18,468	\$30,000	0%	\$0
PAYROLL TAXES	\$7,463	\$8,885	\$5,417	\$8,835	-1%	(\$50)
RETIREMENT CONTRIBUTIONS	\$9,221	\$10,336	\$4,235	\$10,258	-1%	(\$78)
LIFE, HEALTH, DISABILITY INSURANCE	\$10,616	\$10,800	\$7,818	\$11,210	4%	\$410
WORKERS COMPENSATION	\$3,270	\$4,645	\$1,945	\$3,000	-35%	(\$1,645)
BACKGROUND CHECKS	\$912	\$5,000	\$105	\$5,000	0%	\$0
COMMUNICATIONS	\$277	\$1,399	\$122	\$1,399	0%	(\$0)
TEMPORARY FIELD LIGHTING	\$31,328	\$12,000	\$13,422	\$12,000	0%	\$0
RENTALS & LEASES - CRANDON PARK	\$20,125	\$22,000	\$5,045	\$22,000	0%	\$0
ADVERTISING	\$13,836	\$15,000	\$4,732	\$15,000	0%	\$0
ONLINE REGISTRATION	\$1,000	\$6,000	\$1,040	\$6,000	0%	\$0
*TACKLE FOOTBALL	\$37,807	\$45,000	\$13,702	\$23,000	-49%	(\$22,000)
*FLAG FOOTBALL	\$8,621	\$16,000	\$3,670	\$5,000	-69%	(\$11,000)
*YOUTH SOCCER	\$207,154	\$185,000	\$101,352	\$230,000	24%	\$45,000
*BASKETBALL	\$35,611	\$35,000	\$32,643	\$35,000	0%	\$0
*BASEBALL	\$38,234	\$35,000	\$34,338	\$40,000	14%	\$5,000
*VOLLEYBALL	\$25,757	\$10,000	\$10,735	\$16,000	60%	\$6,000
*ADULT SOFTBALL	\$1,092	\$1,700	\$1,388	\$1,400	-18%	(\$300)
*ADULT SOCCER	\$5,851	\$18,000	\$2,820	\$6,525	-64%	(\$11,475)
*CHEERLEADING	\$2,411	\$8,000	\$1,264	\$5,000	-38%	(\$3,000)
Total Athletic Division Expenses	\$559,572	\$565,252	\$318,600	\$572,115	1%	\$6,863

* offset by Sports Program Revenue

Transportation Special Revenue Fund

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
LOCAL OPTION GAS TAX	\$188,021	\$200,894	\$117,459	\$194,396	-3%	(\$6,498)
TRANSPORTATION SURTAX	\$322,773	\$310,679	\$152,370	\$320,000	3%	\$9,321
COUNTY TOLL BRIDGE REVENUE	\$365,000	\$365,000	\$365,000	\$365,000	0%	\$0
INTEREST INCOME	\$263	\$500	\$12	\$250	-50%	(\$250)
Total Revenues	\$876,056	\$877,073	\$634,841	\$879,646	0%	\$2,573
TRANSPORTATION PROJECTS	\$0	\$248,531	\$0	\$301,745	21%	\$53,214
DEBT SERVICE - CRANDON BLVD, PHASE II	\$357,125	\$334,086	\$267,844	\$310,701	-7%	(\$23,385)
DEBT SERVICE - CRANDON BLVD, PHASE III	\$326,980	\$294,456	\$160,434	\$267,200	-9%	(\$27,256)
Total Expenditures	\$684,105	\$877,073	\$428,278	\$879,646	0%	\$2,573
Excess (Revenues)/Expenditures	\$191,951	\$0	\$206,563	\$0		

Capital Projects Fund

Description	Actual @ 09/30/10	FY2011 Budget	Actual @ 05/31/11	FY2012 Proposed
OPERATING TRANSFER - GENERAL FUND	\$0	\$0	\$957,037	\$957,037
GRANT REVENUE	\$261,587	\$0	\$0	\$0
INTEREST INCOME	\$102	\$6,000	\$900	\$150
Total Revenues	\$261,689	\$6,000	\$957,937	\$957,187
CAPITAL PROJECTS	\$1,941,493	\$6,000	\$957,937	\$957,187
Total Expenditures	\$1,941,493	\$6,000	\$957,937	\$957,187

Stormwater Fund

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
STORMWATER FEES	\$484,932	\$462,616	\$214,886	\$981,272	112%	\$518,656
GRANT REVENUE	\$172,164	\$0	\$0	\$0	0%	\$0
INTEREST INCOME	\$461	\$100	\$243	\$350	250%	\$250
Total Revenues	\$657,557	\$462,716	\$215,129	\$981,622	112%	\$518,906
PUBLIC WORKS COST SHARING	\$0	\$0	\$0	\$42,452	100%	\$42,452
CONTRACTUAL SERVICES	\$100,675	\$75,000	\$274,739	\$150,000	100%	\$75,000
ADMINISTRATIVE EXPENSES	\$2,737	\$4,000	\$3,072	\$10,000	150%	\$6,000
CRS COORDINATION	\$0	\$0	\$0	\$20,000	100%	\$20,000
PUMP STATION WIERS CLEANING	\$0	\$0	\$0	\$140,000	100%	\$140,000
DEBT SERVICE	\$584,562	\$588,785	\$91,510	\$573,707	-3%	(\$15,078)
MAINTENANCE RESERVE	\$0	\$0	\$0	\$45,463	100%	\$45,463
Total Expenditures	\$687,973	\$667,785	\$369,321	\$981,622	47%	\$313,837
Excess (Revenues)/Expenditures	(\$30,416)	(\$205,069)	(\$154,191)	\$0		

Solid Waste

Description	Actual	FY2011	Actual	FY2012	variance	
	@ 09/30/10	Budget	@ 05/31/11	Proposed	%	dollar
SOLID WASTE COLLECTION	\$615,480	\$618,450	\$583,997	\$618,450	0%	\$0
OTHER REVENUE (LATE FEES)	\$2,679	\$0	\$13,434	\$0	0%	\$0
INTEREST INCOME	\$163	\$200	\$64	\$150	-25%	(\$50)
Total Revenues	\$618,322	\$618,650	\$597,496	\$618,600	0%	(\$50)
CONTRACTUAL SERVICES	\$565,367	\$530,591	\$311,243	\$530,591	0%	\$0
ADMINISTRATIVE EXPENSES	\$17,881	\$15,000	\$6,818	\$15,000	0%	\$0
Total Expenditures	\$583,248	\$545,591	\$318,061	\$545,591	0%	\$0
Excess (Revenues)/Expenditures	\$35,074	\$73,059	\$279,435	\$73,009		